

Unaudited interim condensed consolidated financial statements

Ag Growth International Inc.

March 31, 2019

Ag Growth International Inc.

Unaudited interim condensed statements of financial position

[in thousands of Canadian dollars]

As at

| | March 31, 2019 | December 31, 2018 |
|---|-------------------|----------------------|
| | \$ | \$ |
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | 90,079 | 33,610 |
| Cash held in trust and restricted cash | 1,752 | 2,955 |
| Accounts receivable <i>[note 6]</i> | 160,361 | 134,239 |
| Inventory | 215,088 | 190,887 |
| Prepaid expenses and other assets | 33,230 | 26,031 |
| Current portion of note receivable | 99 | 85 |
| Derivative instruments <i>[note 24(b) and (c)]</i> | 55 | 185 |
| Due from vendor | 1,645 | — |
| Income taxes recoverable | 3,576 | 4,344 |
| | <u>505,885</u> | <u>392,336</u> |
| Non-current assets | | |
| Property, plant and equipment, net <i>[note 7]</i> | 352,194 | 332,645 |
| Right-of-use assets, net <i>[note 8]</i> | 8,690 | — |
| Goodwill <i>[note 9]</i> | 347,470 | 256,619 |
| Intangible assets, net <i>[note 10]</i> | 276,328 | 233,199 |
| Investment <i>[note 11]</i> | — | 900 |
| Non-current accounts receivable <i>[note 6]</i> | 8,858 | 8,122 |
| Note receivable | 625 | 650 |
| Derivative instruments <i>[note 24(b) and (c)]</i> | 17,809 | 7,464 |
| Deferred tax asset | 1,008 | 455 |
| | <u>1,012,982</u> | <u>840,054</u> |
| Assets held for sale <i>[note 12]</i> | 1,142 | 1,169 |
| Total assets | <u>1,520,009</u> | <u>1,233,559</u> |
| Liabilities and shareholders' equity | | |
| Current liabilities | | |
| Accounts payable and accrued liabilities <i>[note 25]</i> | 129,427 | 101,504 |
| Customer deposits | 49,046 | 47,941 |
| Dividends payable | 3,729 | 3,673 |
| Income taxes payable | 4,121 | 4,286 |
| Current portion of due to vendor | 13,517 | 7,973 |
| Current portion of contingent consideration | 8,900 | 4,552 |
| Current portion of obligations under finance lease | — | 65 |
| Current portion of lease liability <i>[note 13]</i> | 2,515 | — |
| Current portion of long-term debt <i>[note 14]</i> | 4,050 | 289 |
| Current portion of convertible unsecured subordinated debentures <i>[note 15]</i> | 51,750 | 51,750 |
| Provisions | 8,370 | 7,685 |
| | <u>275,425</u> | <u>229,718</u> |
| Non-current liabilities | | |
| Other financial liabilities | 582 | 85 |
| Due to vendor | 3,525 | 1,376 |
| Contingent consideration | 6,918 | 1,834 |
| Optionally convertible redeemable preferred shares <i>[note 5(e)]</i> | 26,027 | — |
| Obligations under finance lease | — | 165 |
| Lease liability <i>[note 13]</i> | 5,998 | — |
| Long-term debt <i>[note 14]</i> | 393,452 | 271,132 |
| Convertible unsecured subordinated debentures <i>[note 15]</i> | 234,768 | 233,098 |
| Senior unsecured subordinated debentures <i>[note 16]</i> | 82,124 | — |
| Deferred tax liability | 68,828 | 61,952 |
| | <u>822,222</u> | <u>569,642</u> |
| Total liabilities | <u>1,097,647</u> | <u>799,360</u> |
| Shareholders' equity <i>[note 17]</i> | | |
| Common shares | 454,807 | 450,645 |
| Accumulated other comprehensive income | 42,633 | 57,324 |
| Equity component of convertible debentures | 8,203 | 8,203 |
| Contributed surplus | 22,798 | 26,045 |
| Deficit | (106,079) | (108,018) |
| Total shareholders' equity | <u>422,362</u> | <u>434,199</u> |
| Total liabilities and shareholders' equity | <u>1,520,009</u> | <u>1,233,559</u> |

See accompanying notes

On behalf of the Board of Directors:

(signed) Bill Lambert
Director

(signed) David A. White, CA, ICD.D
Director

Ag Growth International Inc.

Unaudited interim condensed consolidated
statements of income

[in thousands of Canadian dollars, except per share amounts]

| | Three-month period ended | |
|---|--------------------------|-------------------|
| | March 31, 2019 | March 31, 2018 |
| | \$ | \$ |
| Sales <i>[note 26]</i> | 215,035 | 213,666 |
| Cost of goods sold <i>[note 19[d]]</i> | 151,280 | 152,284 |
| Gross profit | 63,755 | 61,382 |
| Expenses | | |
| Selling, general and administrative <i>[note 19[e]]</i> | 51,137 | 42,143 |
| Other operating income <i>[note 19[a]]</i> | (11,362) | (784) |
| Impairment | — | 232 |
| Finance costs <i>[note 19[c]]</i> | 9,899 | 8,401 |
| Finance expense (income) <i>[note 19[b]]</i> | (3,740) | 5,217 |
| | 45,934 | 55,209 |
| Profit before income taxes | 17,821 | 6,173 |
| Income tax expense <i>[note 21]</i> | | |
| Current | 1,286 | 426 |
| Deferred | 3,313 | 804 |
| | 4,599 | 1,230 |
| Profit for the period | 13,222 | 4,943 |
| Profit per share <i>[note 22]</i> | | |
| Basic | 0.71 | 0.30 |
| Diluted | 0.70 | 0.30 |

See accompanying notes

Ag Growth International Inc.

Unaudited interim condensed consolidated
statements of comprehensive income (loss)

[in thousands of Canadian dollars]

| | Three-month period ended | |
|---|--------------------------|-------------------|
| | March 31, 2019 | March 31, 2018 |
| | \$ | \$ |
| Profit for the period | 13,222 | 4,943 |
| Other comprehensive income (loss) | | |
| Items that may be reclassified subsequently to profit or loss | | |
| Change in fair value of derivatives designated as cash flow hedges | — | 590 |
| Exchange differences on translation of foreign operations | (13,667) | 14,350 |
| Income tax effect on cash flow hedges | — | (160) |
| | (13,667) | 14,780 |
| Items that will not be reclassified to profit or loss | | |
| Change in the fair value of equity investment <i>[note 11]</i> | (900) | — |
| Actuarial losses on defined benefit plan | (170) | (54) |
| Income tax effect on defined benefit plan | 46 | 15 |
| | (1,024) | (39) |
| Other comprehensive income (loss) for the period | (14,691) | 14,741 |
| Total comprehensive income (loss) for the period | (1,469) | 19,684 |

See accompanying notes

Ag Growth International Inc.

Unaudited interim condensed consolidated statement of changes in shareholders' equity

[in thousands of Canadian dollars]

Three-month period ended March 31, 2019

| | Common shares \$ | Equity component of convertible debentures \$ | Contributed surplus \$ | Deficit \$ | Foreign currency reserve \$ | Equity investment \$ | Defined benefit plan reserve \$ | Total shareholders' equity \$ |
|---|------------------------|--|------------------------------|------------------|--------------------------------------|----------------------------|---|--|
| As at January 1, 2019 | 450,645 | 8,203 | 26,045 | (108,018) | 57,417 | — | (93) | 434,199 |
| Profit for the period | — | — | — | 13,222 | — | — | — | 13,222 |
| Other comprehensive loss | — | — | — | — | (13,667) | (900) | (124) | (14,691) |
| Share-based payment transactions <i>[note 17]</i> | 4,162 | — | (3,247) | — | — | — | — | 915 |
| Dividends paid to shareholders <i>[note 17[c]]</i> | — | — | — | (11,128) | — | — | — | (11,128) |
| Dividends on share-based compensation awards <i>[note 17[c]]</i> | — | — | — | (155) | — | — | — | (155) |
| As at March 31, 2019 | 454,807 | 8,203 | 22,798 | (106,079) | 43,750 | (900) | (217) | 422,362 |

See accompanying notes

Ag Growth International Inc.

Unaudited interim condensed consolidated statement of changes in shareholders' equity

[in thousands of Canadian dollars]

Three-month period ended March 31, 2018

| | Common shares \$ | Equity component of convertible debentures \$ | Contributed surplus \$ | Deficit \$ | Cash flow hedge reserve \$ | Foreign currency reserve \$ | Defined benefit plan reserve \$ | Total shareholders' equity \$ |
|---|------------------------|--|------------------------------|-----------------|-------------------------------------|--------------------------------------|--|--|
| As at January 1, 2018 | 323,199 | 9,903 | 20,956 | (92,842) | 1,283 | 28,618 | (263) | 290,854 |
| Profit for the period | — | — | — | 4,943 | — | — | — | 4,943 |
| Other comprehensive income (loss) | — | — | — | — | 430 | 14,350 | (39) | 14,741 |
| Share-based payment transactions <i>[note 17]</i> | 5,022 | — | (3,691) | — | — | — | — | 1,331 |
| Dividend reinvestment plan <i>[note 17(c)]</i> | 1,085 | — | — | — | — | — | — | 1,085 |
| Dividends paid to shareholders <i>[note 17(c)]</i> | — | — | — | (9,860) | — | — | — | (9,860) |
| Dividends on share-based compensation awards <i>[note 17(c)]</i> | — | — | — | (236) | — | — | — | (236) |
| Issuance of convertible unsecured subordinated debentures <i>[note 15]</i> | — | 1,433 | — | — | — | — | — | 1,433 |
| Conversion of convertible unsecured subordinated debentures <i>[note 15]</i> | 8,678 | — | — | — | — | — | — | 8,678 |
| As at March 31, 2018 | 337,984 | 11,336 | 17,265 | (97,995) | 1,713 | 42,968 | (302) | 312,969 |

See accompanying notes

Ag Growth International Inc.

Unaudited interim condensed consolidated statements of cash flows

[in thousands of Canadian dollars, except per share amounts]

| | Three-month period ended | |
|---|--------------------------|-------------------|
| | March 31, 2019 | March 31, 2018 |
| | \$ | \$ |
| Operating activities | | |
| Profit before income taxes for the period | 17,821 | 6,173 |
| Add (deduct) items not affecting cash | | |
| Depreciation of property, plant and equipment | 5,196 | 4,791 |
| Depreciation of right-of-use assets | 704 | — |
| Amortization of intangible assets | 3,858 | 3,140 |
| Gain on sale of property, plant and equipment | (54) | (70) |
| Impairment charge | — | 232 |
| Non-cash component of interest expense | 1,892 | 886 |
| Non-cash movement in derivative instruments | (10,203) | (233) |
| Share-based compensation expense | 1,391 | 1,702 |
| Employer contribution to defined benefit plan | — | (4) |
| Defined benefit plan expense | 33 | 34 |
| Contingent consideration | 1,848 | 99 |
| Equipment provided to vendor | — | (115) |
| Translation loss (gain) on foreign exchange | (6,286) | 7,406 |
| | 16,200 | 24,041 |
| Net change in non-cash working capital balances related to operations <i>[note 23[a]]</i> | (29,858) | (24,352) |
| Non-current accounts receivable | (736) | (703) |
| Long-term payables | — | (135) |
| Settlement of EIAP obligation | (2,098) | (1,950) |
| Income taxes paid | (673) | (49) |
| Cash used in operating activities | (17,165) | (3,148) |
| Investing activities | | |
| Acquisition of property, plant and equipment | (10,110) | (7,974) |
| Acquisitions, net of cash acquired <i>[notes 5[c], and 5[d]]</i> | (112,619) | (25,132) |
| Transfer to cash held in trust | — | (525) |
| Transfer from (to) restricted cash | 557 | (1,126) |
| Proceeds from sale of property, plant and equipment | 176 | 116 |
| Proceeds from sale of assets held for sale <i>[note 12]</i> | — | 2,031 |
| Development and purchase of intangible assets | (3,229) | (1,141) |
| Transaction costs paid and payable | (4,464) | 2,704 |
| Cash used in investing activities | (129,689) | (31,047) |
| Financing activities | | |
| Issuance of long-term debt, net of issuance costs | 128,649 | — |
| Repayment of long-term debt | (77) | (60) |
| Repayment of obligation under finance leases | — | (940) |
| Repayment of obligation under lease liabilities | (710) | — |
| Change in interest accrued | 3,734 | (3,948) |
| Issuance of convertible unsecured subordinated debentures | 82,800 | 82,196 |
| Redemption of convertible unsecured subordinated debentures | — | (77,477) |
| Dividends paid in cash <i>[note 17[c]]</i> | (11,073) | (8,775) |
| Cash provided by (used in) financing activities | 203,323 | (9,004) |
| Net increase (decrease) in cash during the period | 56,469 | (43,199) |
| Cash and cash equivalents, beginning of period | 33,610 | 63,981 |
| Cash and cash equivalents, end of period | 90,079 | 20,782 |
| Supplemental cash flow information | | |
| Interest paid | 3,446 | 9,876 |

See accompanying notes

Ag Growth International Inc.

Notes to unaudited interim condensed consolidated financial statements

[in thousands of Canadian dollars, except where otherwise noted and per share data]

March 31, 2019

1. Organization

Ag Growth International Inc. ["AGI" or the "Company"] is a provider of solutions for the global food infrastructure, including seed, fertilizer, grain, feed, and food processing systems. AGI is a listed company incorporated and domiciled in Canada, whose shares are publicly traded on the Toronto Stock Exchange. The registered office is located at 198 Commerce Drive, Winnipeg, Manitoba, Canada.

2. Statement of compliance and basis of presentation

[a] Statement of compliance

These unaudited interim condensed consolidated financial statements have been prepared in accordance with International Accounting Standard ["IAS"] 34, *Interim Financial Reporting* ["IAS 34"] on a basis consistent with International Financial Reporting Standards ["IFRS"] as issued by the International Accounting Standards Board ["IASB"].

The unaudited interim condensed consolidated financial statements of AGI for the three-month period ended March 31, 2019 were authorized for issuance in accordance with a resolution of the directors on May 6, 2019.

[b] Basis of preparation

The unaudited interim condensed consolidated financial statements are presented in Canadian dollars, which is also the functional currency of the parent company, Ag Growth International Inc. All values are rounded to the nearest thousand. They are prepared on the historical cost basis, except for derivative financial instruments, assets held for sale, investment, and optionally convertible redeemable preferred share ["OCRPS"] liability which are measured at fair value.

These unaudited interim condensed consolidated financial statements include only significant events and transactions occurring since the Company's last fiscal year-end and do not include all the information and notes required by IFRS for annual financial statements and therefore should be read in conjunction with the audited annual consolidated financial statements and notes for the Company's fiscal year ended December 31, 2018, which are available on SEDAR at www.sedar.com.

The accounting policies applied by the Company in these unaudited interim condensed consolidated financial statements are the same as those applied by the Company in its audited annual consolidated financial statements as at and for the year ended December 31, 2018, except for the adoption of new standards and interpretations effective as at January 1, 2019. As required by IAS 34, the nature and effect of those changes are disclosed in note 3.

[c] Standards issued but not yet effective

Standards issued but not yet effective up to the date of issuance of the Company's unaudited interim condensed consolidated financial statements are listed below. This listing is of standards and interpretations issued, which the Company reasonably expects to be applicable at a future date. The Company intends to adopt those standards when they become effective.

Ag Growth International Inc.

Notes to unaudited interim condensed consolidated financial statements

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March 31, 2019

IFRS 3, Business Combinations [“IFRS 3”]

The IASB issued amendments to the definition of a business in IFRS 3 to help entities determine whether an acquired set of activities and assets is a business or not. They clarify the minimum requirements for a business, remove the assessment of whether market participants are capable of replacing any missing elements, add guidance to help entities assess whether an acquired process is substantive, narrow the definitions of a business and of outputs, and introduce an optional fair value concentration test.

The amendments must be applied to transactions that are either business combinations or asset acquisitions for which the acquisition date is on or after the beginning of the first annual reporting period beginning on January 1, 2020. Consequently, transactions that occurred in prior periods do not need to be reassessed.

3. Adoption of new accounting standards and policies

IFRS 16, Leases [“IFRS 16”]

The Company has applied IFRS 16 using the modified retrospective approach and therefore the comparative information has not been restated and continues to be reported under IAS 17 and IFRIC 4.

Effective January 1, 2019, the Company adopted IFRS 16 and the following are the policies for leases.

At inception of a contract, AGI assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

- The contract involves the use of an identified asset, which may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;
- The Company has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- The Company has the right to direct the use of the asset. The Company has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used.

This policy is applied to contracts entered into, or changed, on or after January 1, 2019.

At inception or on reassessment of a contract that contains a lease component, the Company allocated the consideration in the contract to each lease component on the basis of their relative stand-alone prices. However, for the leases of land and buildings, AGI has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

Ag Growth International Inc.

Notes to unaudited interim condensed consolidated financial statements

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March 31, 2019

For contracts entered into before January 1, 2019, the Company determined whether the arrangement was or contained a lease based on the assessment of whether:

- Fulfilment of the arrangement was dependent on the use of a specific asset or assets; and
- The arrangement had conveyed a right to use the asset.

The Company recognizes a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property, plant, and equipment.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. On adoption of IFRS 16, AGI used the incremental borrowing rate as required by the standard.

The lease liability is subsequently measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in rates, the amount expected to be payable under a residual value guarantee, or the Company's assessment of whether it will exercise a purchase, extension or termination option. Upon remeasurement of a lease liability, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Company has elected not to recognize right-of-use asset and lease liabilities for short-term leases [12 months or less] and leases of low-value assets. The Company recognizes the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

As a result of adoption of IFRS 16, the Company recorded a right-of-use asset and a lease liability of \$9,071 as at January 1, 2019 on the unaudited interim condensed consolidated statements of financial position.

Ag Growth International Inc.

Notes to unaudited interim condensed consolidated financial statements

[in thousands of Canadian dollars, except where otherwise noted and per share data]

March 31, 2019

The lease liabilities as at January 1, 2019 can be reconciled to the operating lease commitments as of December 31, 2018 as follows:

| | \$ |
|---|---------------|
| Operating lease commitments as at December 31, 2018 | 11,059 |
| Weighted average incremental borrowing rate as at January 1, 2019 | 5.02% |
| Discounted operating lease commitments at January 1, 2019 | 10,841 |
| Less: | |
| Commitments relating to short-term and low-value leases | (1,770) |
| Lease liabilities as at January 1, 2019 | 9,071 |

Prior to January 1, 2019, the Company's policies under IAS 17 were as follows:

The determination of whether an arrangement is, or contains, a lease is based on whether fulfilment of the arrangement is dependent on the use of a specific asset or assets, or the arrangement conveys a right to use the asset.

Finance leases, which transfer to AGI substantially all the risks and benefits incidental to ownership of the leased item, are capitalized at the commencement of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognized in finance costs in the unaudited interim condensed consolidated statements of income.

Leased assets are depreciated over the useful life of the asset. However, if there is no reasonable certainty that AGI will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

Operating lease payments are recognized as an expense in selling, general, and administrative expense in the unaudited interim condensed consolidated statements of income on a straight-line basis over the lease term.

IAS 19, *Employee Benefits* ["IAS 19"]

The Company adopted the amendments to IAS 19 with a date of application of January 1, 2019. The amendments to IAS 19 address the accounting when a plan amendment, curtailment or settlement occurs during a reporting period. The amendments specify that when a plan amendment, curtailment or settlement occurs during the annual reporting period, an entity is required to:

- Determine current service cost for the remainder of the period after the plan amendment, curtailment or settlement, using the actuarial assumptions used to remeasure the net defined benefit liability (asset) reflecting the benefits offered under the plan and the plan assets after that event.

Ag Growth International Inc.

Notes to unaudited interim condensed consolidated financial statements

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March 31, 2019

- Determine net interest for the remainder of the period after the plan amendment, curtailment or settlement using the net defined benefit liability (asset) reflecting the benefits offered under the plan and the plan assets after that event and the discount rate used to remeasure that net defined benefit liability (asset).

The amendments also clarify that an entity first determines any past service cost, or a gain or loss on settlement, without considering the effect of the asset ceiling. This amount is recognized in profit or loss. An entity then determines the effect of the asset ceiling after the plan amendment, curtailment or settlement. Any change in that effect, excluding amounts included in the net interest, is recognized in other comprehensive income.

These amendments will be applied prospectively to any future plan amendments, curtailments, or settlements of the Company; as at March 31, 2019, there were no such amendments.

IFRIC 23, Uncertainty Over Income Tax Treatments [“IFRIC 23”]

The Company adopted IFRIC 23 with a date of application of January 1, 2019. IFRIC 23 sets out how to determine the accounting tax position when there is uncertainty over income tax treatments. The interpretation requires an entity to:

- Determine whether uncertain tax positions are assessed separately or as a group; and
- Assess whether it is probable that a tax authority will accept an uncertain tax treatment used, or proposed to be used, by an entity in its income tax filings:
 - If yes, the entity should determine its accounting tax position consistently with the tax treatment used or planned to be used in its income tax filings.
 - If no, the entity should reflect the effect of uncertainty in determining its accounting tax position.

The Company's adoption of IFRIC 23 did not have a significant impact on the Company's unaudited interim condensed consolidated financial statements.

4. Seasonality of business

Interim period sales and earnings historically reflect some seasonality. The second and third quarters are typically the strongest primarily due to the timing of construction projects and higher in-season demand at the farm level. AGI's collections of accounts receivable are weighted towards the third and fourth quarters. This collection pattern, combined with seasonally high sales in the second and third quarters, results in accounts receivable levels increasing throughout the year and normally peaking in the second and third quarter. As a result of these working capital movements, historically, AGI's use of its operating facilities is typically highest in the first and second quarters, begins to decline in the third quarter as collections of accounts receivable increase, and is repaid in the third or fourth quarter of each year.

Ag Growth International Inc.

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March 31, 2019

5. Business combinations

[a] Danmare Group Inc. and Danmare, Inc.

Effective February 22, 2018, the Company acquired 100% of the outstanding shares of Danmare Group Inc. and its affiliate Danmare, Inc. [collectively, "Danmare"]. Based in Canada and the U.S., Danmare provides engineering solutions and project management services to the food industry. The acquisition further evolves AGI's ability to provide complete solutions to a broad customer base.

| | \$ |
|----------------------------|---------|
| Purchase price | 9,000 |
| Cash acquired | 126 |
| Working capital adjustment | 85 |
| Contingent consideration | 1,000 |
| Total purchase price | 10,211 |
| Post-combination expense | (3,000) |
| Purchase consideration | 7,211 |

Terms of the purchase agreement included \$6.0 million payable upon closing and \$3.0 million payable in annual instalments, contingent on certain conditions. The \$3.0 million is expected to be expensed over the three-year period. In addition, contingent consideration of \$1.0 million was payable based on an earnings target. In April 2018, the purchase agreement was amended such that payment of the first annual instalment of \$1.0 million and contingent consideration of \$1.0 million was guaranteed. Related to certain terms of the purchase agreement, \$1,797 was expensed during the year ended December 31, 2018 and \$219 was expensed during the three-month period ended March 31, 2019, of which \$1,050 was paid during the three-month period ended March 31, 2019.

The purchase has been accounted for by the acquisition method, with the results of Danmare included in the Company's net earnings from the date of acquisition.

Ag Growth International Inc.

Notes to unaudited interim condensed consolidated financial statements

[in thousands of Canadian dollars, except where otherwise noted and per share data]

March 31, 2019

The following table summarizes the fair values of the identifiable assets and liabilities as at the date of acquisition:

| | \$ |
|--|--------------|
| Cash | 126 |
| Accounts receivable | 1,112 |
| Prepaid expenses and other assets | 40 |
| Income taxes recoverable | 56 |
| Property, plant and equipment | 237 |
| Intangible assets | |
| Brand name | 490 |
| Distribution network | 2,690 |
| Customer backlog | 250 |
| Goodwill | 3,651 |
| Deferred tax liability | (918) |
| Accounts payable and accrued liabilities | (278) |
| Customer deposits | (245) |
| Purchase consideration | <u>7,211</u> |

The goodwill of \$3,651 comprises the value of the assembled workforce and other expected synergies arising from the acquisition.

The fair value of the accounts receivable acquired is \$1,112. This consists of the gross contractual value of \$1,162 less the estimated amount not expected to be collected of \$50.

The components of the purchase consideration are as follows:

| | \$ |
|------------------------|--------------|
| Cash paid | 6,000 |
| Cash held in trust | 525 |
| Due to vendor | 686 |
| Purchase consideration | <u>7,211</u> |

During the year ended December 31, 2018, the cash held in trust and the amounts due to vendor were paid and the allocation of the purchase price to acquired assets and liabilities was finalized. During the three-month period ended March 31, 2019, \$1,050 of post combination expense was paid to the vendor.

Transaction costs related to the Danmare acquisition in the three-month period ended March 31, 2019 were \$40 [2018 – \$70] and are included in selling, general and administrative expenses.

Ag Growth International Inc.

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[b] Sabe Group of Companies

Effective July 26, 2018, the Company acquired 100% of the outstanding shares of Cobalt Investissement and its wholly owned subsidiaries Sabe, Sabe Distribution, Agro Maintenance Système (AMS), Sabis and Société D'Études Techniques D'Installation (Setir) [collectively, "Sabe"]. Based in France, Sabe offers design, manufacturing, installation and commissioning of turnkey solutions to the food industry. The acquisition further evolves AGI's ability to provide complete solutions to a broad customer base.

| | \$ |
|----------------------------|---------------|
| Purchase price | 24,464 |
| Cash acquired | 3,708 |
| Working capital adjustment | 820 |
| Contingent consideration | 2,709 |
| Employee loans | 18 |
| Long-term debt | (738) |
| Total purchase price | <u>30,981</u> |
| Post-combination expense | (4,436) |
| Purchase consideration | <u>26,545</u> |

The \$4.4 million of post-combination expense is expected to be expensed over the three-year period. During the three-month period ended March 31, 2019, \$670 related to certain terms of the purchase agreement was expensed. In addition, contingent consideration of \$2.7 million is payable based on an earnings target.

The purchase has been accounted for by the acquisition method, with the results of Sabe included in the net earnings from the date of acquisition. The fair value of the assets acquired and the liabilities assumed has been determined on a provisional basis utilizing information available at the time the unaudited interim condensed consolidated financial statements were prepared. Additional information is being gathered to finalize these provisional measurements, particularly with respect to intangible assets, working capital and deferred taxes. Accordingly, the measurement of assets acquired and liabilities assumed may change upon finalization of the Company's valuation and completion of the purchase price allocation, both of which are expected to occur no later than one year from the acquisition date.

Ag Growth International Inc.

Notes to unaudited interim condensed consolidated financial statements

[in thousands of Canadian dollars, except where otherwise noted and per share data]

March 31, 2019

The following table summarizes the provisional fair values of the identifiable assets and liabilities as at the date of acquisition:

| | <u>\$</u> |
|--|---------------|
| Cash | 3,708 |
| Accounts receivable | 2,090 |
| Inventory | 749 |
| Prepaid expenses and other assets | 135 |
| Property, plant and equipment | 4,233 |
| Intangible assets | |
| Trade name | 5,234 |
| Customer relationships | 6,493 |
| Customer backlog | 837 |
| Goodwill | 14,131 |
| Accounts payable and accrued liabilities | (4,920) |
| Customer deposits | (585) |
| Income taxes payable | (123) |
| Deferred tax liability | (4,695) |
| Long-term payables | (4) |
| Long-term debt | (738) |
| Purchase consideration | <u>26,545</u> |

The fair value of the accounts receivable acquired is \$2,090. This consists of the gross contractual value of \$2,332 less the estimated amount not expected to be collected of \$242.

The goodwill of \$14,131 comprises the value of the assembled workforce and other expected synergies arising from the acquisition. During the measurement period, further deferred tax liabilities existing at acquisition were identified, resulting in a \$1,337 increase in deferred tax liability and an offsetting increase in goodwill, in the period ended March 31, 2019.

The components of the purchase consideration are as follows:

| | <u>\$</u> |
|--------------------------|---------------|
| Cash paid | 23,432 |
| Due to vendor | 404 |
| Contingent consideration | <u>2,709</u> |
| Purchase consideration | <u>26,545</u> |

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Transaction costs related to the Sabe acquisition in the three-month period ended March 31, 2019 were \$73 [2018 – nil] and are included in selling, general and administrative expenses.

[c] Improtech Ltd.

Effective January 18, 2019, the Company acquired 100% of the outstanding shares of Improtech Ltd [“Improtech”]. Improtech is a professional engineering services firm specializing in providing engineering design, project management and integration of new machinery and processes within the food and beverage industry. The acquisition further evolves AGI’s ability to provide complete solutions to a broad customer base.

| | \$ |
|----------------------------|----------------|
| Purchase price | 3,000 |
| Cash acquired | 438 |
| Working capital adjustment | 479 |
| Pre-paid tax instalments | 124 |
| Total purchase price | <u>4,041</u> |
| Post-combination expense | <u>(2,000)</u> |
| Purchase consideration | <u>2,041</u> |

The \$2 million of post-combination expense is expected to be expensed over a three-year period, contingent on certain conditions. During the three-month period ended March 31, 2019, \$306 related to certain terms of the purchase agreement was expensed.

The purchase has been accounted for by the acquisition method, with the results of Improtech included in the net earnings from the date of acquisition. The fair value of the assets acquired and the liabilities assumed has been determined on a provisional basis utilizing information available at the time the unaudited interim condensed consolidated financial statements were prepared. Additional information is being gathered to finalize these provisional measurements, particularly with respect to intangible assets, right-of-use assets, lease liabilities, working capital and deferred taxes. Accordingly, the measurement of assets acquired and liabilities assumed may change upon finalization of the Company’s valuation and completion of the purchase price allocation, both of which are expected to occur no later than one year from the acquisition date.

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[in thousands of Canadian dollars, except where otherwise noted and per share data]

March 31, 2019

The following table summarizes the provisional fair values of the identifiable assets and liabilities as at the date of acquisition:

| | \$ |
|--|--------------|
| Cash | 438 |
| Accounts receivable | 1,422 |
| Prepaid expenses and other assets | 149 |
| Property, plant and equipment | 17 |
| Right-of-use assets | 131 |
| Intangible assets | |
| Customer relationships | 748 |
| Goodwill | 316 |
| Accounts payable and accrued liabilities | (600) |
| Customer deposits | (249) |
| Lease liability | (131) |
| Deferred tax liability | (200) |
| Purchase consideration | <u>2,041</u> |

The goodwill of \$316 comprises the value of the assembled workforce and other expected synergies arising from the acquisition.

The fair value of the accounts receivable acquired is \$1,422. This consists of the gross contractual value of \$1,447 less the estimated amount not expected to be collected of \$25.

From the date of acquisition, Improtech contributed to the results \$401 of revenue and \$308 of net loss. If the acquisition had taken place as at January 1, 2019, revenue in 2019 would not have materially changed.

The components of the purchase consideration are as follows:

| | \$ |
|------------------------|--------------|
| Cash paid | 1,000 |
| Due to vendor | <u>1,041</u> |
| Purchase consideration | <u>2,041</u> |

During the three-month period ended March 31, 2019, the amount due to vendor was paid in full.

Transaction costs related to the Improtech acquisition in the three-month period ended March 31, 2019 were \$110 [2018 – nil] and are included in selling, general and administrative expenses.

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March 31, 2019

[d] IntelliFarms LLC

Effective March 5, 2019, the Company acquired 100% of the LLC interests of IntelliFarms LLC ["IntelliFarms"]. IntelliFarms is a provider of hardware and software solutions that benefit grain growers, processors, and other participants in the agriculture market. IntelliFarms was founded in 2001 and is headquartered in Archie, Missouri.

| | \$ |
|----------------------------|---------------|
| Purchase price | 19,350 |
| Cash acquired | 53 |
| Working capital adjustment | (131) |
| Contingent consideration | 5,105 |
| Customer deposits | (1,566) |
| Total purchase price | <u>22,811</u> |
| Post-combination expense | (7,340) |
| Purchase consideration | <u>15,471</u> |

The \$7.3 million of post-combination expense is expected to be expensed over a three-year period, contingent on certain conditions. During the three-month period ended March 31, 2019, \$324 related to certain terms of the purchase agreement was expensed. In addition, contingent consideration of \$5.1 million is payable based on an earnings target.

The purchase has been accounted for by the acquisition method, with the results of IntelliFarms included in the net earnings from the date of acquisition. The fair value of the assets acquired and the liabilities assumed has been determined on a provisional basis utilizing information available at the time the unaudited interim condensed consolidated financial statements were prepared. Due to the proximity of the acquisition to the Company's quarter end, accounting for the acquisition of IntelliFarms is still ongoing. The information presented below, with the exception of cash acquired, is preliminary and provisional, as the Company is still completing its measurement of: (i) the fair value of identifiable assets acquired and liabilities assumed, (ii) consideration transferred for the acquiree, which is subject to a potential purchase price adjustment based upon the final calculation of working capital, and (iii) as a result of the preceding items its measurement of goodwill recognized.

Ag Growth International Inc.

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March 31, 2019

The following table summarizes the provisional fair values of the identifiable assets and liabilities as at the date of acquisition:

| | <u>\$</u> |
|--|---------------|
| Cash | 53 |
| Accounts receivable | 225 |
| Inventory | 1,550 |
| Prepaid expenses and other assets | 61 |
| Property, plant and equipment | 803 |
| Right-of-use assets | 289 |
| Intangible assets | |
| Trade name | 387 |
| Customer relationships | 1,551 |
| Customer backlog | 378 |
| Software | 3,302 |
| Goodwill | 13,253 |
| Accounts payable and accrued liabilities | (3,112) |
| Customer deposits | (2,740) |
| Lease liability | (65) |
| Long-term debt | (464) |
| Purchase consideration | <u>15,471</u> |

The goodwill of \$13,253 comprises the value of the assembled workforce and other expected synergies arising from the acquisition.

The fair value of the accounts receivable acquired is \$225. This consists of the gross contractual value of \$359 less the estimated amount not expected to be collected of \$134.

From the date of acquisition, IntelliFarms contributed to the results \$1,023 of revenue and \$536 of net loss. Revenue and net loss that occurred as though the acquisition date for the business had been as of the beginning of the annual reporting period is impracticable to disclose due to IntelliFarms historically reporting under differing reporting standards and differing year-end.

The components of the purchase consideration are as follows:

| | <u>\$</u> |
|--------------------------|---------------|
| Cash paid | 12,010 |
| Due from vendor | (1,644) |
| Contingent consideration | 5,105 |
| Purchase consideration | <u>15,471</u> |

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Transaction costs related to the IntelliFarms acquisition in the three-month period ended March 31, 2019 were \$174 [2018 – nil] and are included in selling, general and administrative expenses.

[e] Milltec Machinery Limited

Effective March 28, 2019, the Company acquired 100% of the outstanding shares of Milltec Machinery Limited [“Milltec”]. Based in India, Milltec is a market leading manufacturer of rice milling and processing equipment. The acquisition further evolves AGI’s ability to provide complete solutions to a broad customer base.

| | \$ |
|--|----------------|
| Purchase price | 113,079 |
| Cash acquired | 6,746 |
| Working capital adjustment | (155) |
| Contingent consideration | 4,285 |
| Optionally convertible redeemable preferred shares | 26,486 |
| Purchase consideration | <u>150,441</u> |

The contingent consideration and OCRPS redemption value of \$30.8 million is payable based on earnings targets from 2019 through 2024.

The purchase has been accounted for by the acquisition method, with the results of Milltec included in the net earnings from the date of acquisition. The fair value of the assets acquired and the liabilities assumed has been determined on a provisional basis utilizing information available at the time the unaudited interim condensed consolidated financial statements were prepared. Due to the proximity of the acquisition to the Company’s quarter end, accounting for the acquisition of Milltec is still ongoing. The information presented below, with the exception of cash acquired, is preliminary and provisional, as the Company is still completing its measurement of: (i) the fair value of identifiable assets acquired and liabilities assumed, (ii) consideration transferred for the acquiree, which is subject to a potential purchase price adjustment based upon the final calculation of working capital, and (iii) as a result of the preceding items its measurement of goodwill recognized.

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March 31, 2019

The following table summarizes the provisional fair values of the identifiable assets and liabilities as at the date of acquisition:

| | <u>\$</u> |
|--|----------------|
| Cash | 6,746 |
| Restricted cash | 1,425 |
| Accounts receivable | 12,742 |
| Inventory | 7,963 |
| Prepaid expenses and other assets | 4,463 |
| Property, plant and equipment | 20,327 |
| Deferred tax liability | (3,243) |
| Intangible assets | |
| Trade name | 12,764 |
| Customer relationships | 23,599 |
| Customer backlog | 3,638 |
| Goodwill | 79,638 |
| Accounts payable and accrued liabilities | (16,445) |
| Other liabilities | (172) |
| Customer deposits | (2,561) |
| Income taxes payable | (153) |
| Long-term payables | (290) |
| Purchase consideration | <u>150,441</u> |

The goodwill of \$79,638 comprises the value of the assembled workforce and other expected synergies arising from the acquisition.

The fair value of the accounts receivable acquired is \$12,742. This consists of the gross contractual value of \$13,227 less the estimated amount not expected to be collected of \$485.

From the date of acquisition, Milltec contributed to the results \$941 of revenue and \$60 of net income. Revenue and net income that occurred as though the acquisition date for the business had been as of the beginning of the annual reporting period is impracticable to disclose due to Milltec historically reporting with a differing year-end.

The components of the purchase consideration are as follows:

| | <u>\$</u> |
|--|----------------|
| Cash paid | 106,845 |
| Due to vendor | 12,825 |
| Contingent consideration | 4,285 |
| Optionally convertible redeemable preferred shares | 26,486 |
| Purchase consideration | <u>150,441</u> |

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As part of the acquisition, a subsidiary of the Company issued 1,050 Series A1 and 700 Series A2 non-voting OCRPS at a price per share of INR 1,000. The Series A1 and A2 OCRPS have a cumulative preferential dividend rate of 0.00001% and must be redeemed by the nineteenth anniversary of their issuance. The OCRPS represent contingent consideration included within the acquisition agreement and the future value of the OCRPS, to a maximum of INR 1,750 million [\$34.4 million CAD], will be based on the achievement of certain earning targets over the period April 1, 2020 until March 31, 2024 as set forth in the terms and conditions of the OCRPS agreement. The OCRPS can be redeemed by the Company for cash or the Company has the option to convert the OCRPS for shares and direct an affiliate of the Company to purchase the shares for cash. As such, the preferred shares are recorded as a financial liability at fair value through profit and loss.

Transaction costs related to the Milltec acquisition in the three-month period ended March 31, 2019 were \$1,790 [2018 – nil] and are included in selling, general and administrative expenses.

6. Accounts receivable

As is typical in the agriculture sector, AGI may offer extended terms on its accounts receivable to match the cash flow cycle of its customer. The following table sets forth details of the age of trade accounts receivable that are not overdue, as well as an analysis of overdue amounts and the related allowance for doubtful accounts:

| | March 31, 2019 | December 31, 2018 |
|---|-------------------|----------------------|
| | \$ | \$ |
| Total accounts receivable | 161,776 | 135,770 |
| Allowance for doubtful accounts | (1,415) | (1,531) |
| | 160,361 | 134,239 |
| Non-current accounts receivable | 8,858 | 8,122 |
| Total accounts receivable, net | 169,219 | 142,361 |
| Of which | | |
| Neither impaired nor past due | 120,791 | 110,469 |
| Not impaired and past the due date as follows | | |
| Within 30 days | 27,389 | 14,858 |
| 31 to 60 days | 8,158 | 4,167 |
| 61 to 90 days | 290 | 3,922 |
| Over 90 days | 14,006 | 10,476 |
| Allowance for doubtful accounts | (1,415) | (1,531) |
| Total accounts receivable, net | 169,219 | 142,361 |

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7. Property, plant, and equipment

| | March 31, 2019 | December 31, 2018 |
|--|-------------------|----------------------|
| | \$ | \$ |
| Balance, beginning of period | 332,645 | 304,543 |
| Additions | 10,110 | 36,549 |
| Acquisition <i>[note 5]</i> | 21,147 | 4,470 |
| Disposals | (122) | (1,145) |
| Classification as held for sale <i>[note 12]</i> | — | (786) |
| Transfer to right-of-use assets | (280) | — |
| Depreciation | (5,196) | (19,200) |
| Impairment | — | (226) |
| Exchange differences | (6,110) | 8,440 |
| Balance, end of period | 352,194 | 332,645 |

8. Right-of-use assets

| | March 31, 2019 |
|---|-------------------|
| | \$ |
| Balance, beginning of period¹ | 9,071 |
| Acquisition <i>[note 5]</i> | 420 |
| Depreciation | (704) |
| Exchange differences | (97) |
| Balance, end of period | 8,690 |

¹ Includes \$280 transferred from property, plant, and equipment for leases previously classified as finance lease under IAS 17 and IFRIC 4.

9. Goodwill

| | March 31, 2019 | December 31, 2018 |
|-------------------------------------|-------------------|----------------------|
| | \$ | \$ |
| Balance, beginning of period | 256,619 | 234,669 |
| Acquisition <i>[note 5]</i> | 94,544 | 16,423 |
| Exchange differences | (3,693) | 5,527 |
| Balance, end of period | 347,470 | 256,619 |

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10. Intangible assets

| | March 31, 2019 | December 31, 2018 |
|-------------------------------------|-------------------|----------------------|
| | \$ | \$ |
| Balance, beginning of period | 233,199 | 218,156 |
| Internal development | 3,229 | 7,397 |
| Acquisition <i>[note 5]</i> | 46,367 | 15,994 |
| Amortization | (3,858) | (13,831) |
| Exchange differences | (2,609) | 5,483 |
| Balance, end of period | 276,328 | 233,199 |

11. Equity investment

In fiscal 2009, AGI invested \$2 million in a privately held Canadian farming company [“Investco”]. In conjunction with AGI’s investment, Investco made a \$2 million deposit to AGI for future purchases of grain handling and storage equipment to support their farming operations, and AGI was to become a strategic supplier to Investco. AGI recorded a \$1.1 million charge to reflect management’s estimate of the fair value of its investment in Investco in 2014. In 2019, AGI concluded that it is unlikely to recover its investment in Investco based on externally available information and observable conditions, and as a result, recorded a decrease of \$0.9 million in the fair value of the equity investment in other comprehensive income, which represented the remaining value of Investco.

12. Assets held for sale

Assets held for sale include a building in Illinois and land, grounds, and building in Brazil. As at March 31, 2019, the carrying amount of the assets held for sale is \$1,142.

13. Lease liability

| | Incremental borrowing rate | Maturity | March 31, 2019 |
|-----------------|----------------------------------|-------------|-------------------|
| | % | | \$ |
| Current | 2.7 – 13.1 | 2020 | 2,515 |
| Non-current | 2.7 – 13.1 | 2020 – 2025 | 5,998 |
| Lease liability | | | 8,513 |

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14. Long-term debt

| | Interest rate % | Maturity | March 31, 2019 \$ | December 31, 2018 \$ |
|---|-----------------------|----------|-------------------------|----------------------------|
| Current portion of long-term debt | | | | |
| Canadian swing line | 3.8 – 6.8 | 2023 | 3,675 | — |
| Equipment financing | nil | 2025 | 375 | 289 |
| | | | 4,050 | 289 |
| Non-current portion of long-term debt | | | | |
| Equipment financing | nil | 2025 | 1,061 | 809 |
| Series B secured notes | 4.4 | 2025 | 25,000 | 25,000 |
| Series C secured notes [U.S. dollar denominated] | 3.7 | 2026 | 33,407 | 34,105 |
| Canadian Revolver | 3.8 – 6.8 | 2023 | 154,953 | 69,203 |
| U.S. Revolver | 3.7 – 6.3 | 2023 | 182,004 | 144,877 |
| | | | 396,425 | 273,994 |
| Less deferred financing costs | | | 2,973 | 2,862 |
| Total non-current long-term debt | | | 393,452 | 271,132 |
| Long-term debt | | | 397,502 | 271,421 |

[a] Bank indebtedness

AGI has a swing line of \$40.0 million and U.S. \$20.0 million. The facilities bear interest at prime plus 0.45% to prime plus 1.5% per annum based on performance calculations. As at March 31, 2019, there was \$3,675 [December 31, 2018 – nil] outstanding under the swing line.

Collateral for the swing line ranks pari passu with the Series B and C secured notes and includes a general security agreement over all assets, first position collateral mortgages on land and buildings, assignments of rents and leases and security agreements for patents and trademarks.

[b] Long-term debt

AGI's revolver facilities of \$175 million and U.S. \$215 million are inclusive of amounts that may be allocated to the Company's swing line and can be drawn in Canadian or U.S. funds. The facilities bear interest at BA or LIBOR plus 1.45% to BA or LIBOR plus 2.5% and prime plus 0.45% to prime plus 1.5% per annum based on performance calculations. The combined effective interest rate for the three-month period ended March 31, 2019 on AGI's revolver facilities was 5.4%. As at March 31, 2019, there was \$336 million [December 31, 2018 – \$214 million] outstanding under these facilities. Interest on a portion of the revolver line has been fixed at 3.8% through an interest rate swap contract [note 24[b]]. Collateral for the revolving line ranks pari passu and includes a general

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security agreement over all assets, first position collateral mortgages on land and buildings, assignments of rents and leases and security agreements for patents and trademarks.

The Series B secured notes were issued on May 22, 2015. The non-amortizing notes bear interest at 4.4% payable quarterly and mature on May 22, 2025. Collateral for the Series B secured notes and term loans ranks pari passu and include a general security agreement over all assets, first position collateral mortgages on land and buildings, assignments of rents and leases and security agreements for patents and trademarks.

The Series C secured notes were issued on October 29, 2016. The non-amortizing notes bear interest at 3.7% payable quarterly and mature on October 29, 2026. The Series C secured notes are denominated in U.S. dollars. Collateral for the Series C secured notes and term loans ranks pari passu and include a general security agreement over all assets, first position collateral mortgages on land and buildings, assignments of rents and leases and security agreements for patents and trademarks.

[c] Covenants

AGI is subject to certain financial covenants in its credit facility agreements that must be maintained to avoid acceleration of the termination of the agreement. The financial covenants require AGI to maintain a debt to earnings before interest, taxes, depreciation and amortization ["EBITDA"] ratio of less than 3.25, the calculation of which excludes the convertible unsecured subordinated debentures from debt, and to provide debt service coverage of a minimum of 1.0. In the event of an acquisition in respect of which the aggregate consideration is \$75,000 or greater, the minimum debt to EBITDA ratio increases to 3.75 in the financial quarter in which the acquisition occurs and the three succeeding financial quarters, to 3.50 for the immediately succeeding quarter and subsequently will revert to 3.25. As at March 31, 2019 and December 31, 2018, AGI was in compliance with all financial covenants.

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15. Convertible unsecured subordinated debentures

| | March 31, 2019 | December 31, 2018 |
|---|-------------------|----------------------|
| | \$ | \$ |
| Current portion of convertible unsecured subordinated debentures | 51,750 | 51,750 |
| Non-current portion of convertible unsecured subordinated debentures | | |
| Principal amount | 247,500 | 247,500 |
| Equity component | (11,794) | (11,794) |
| Accretion | 5,800 | 5,222 |
| Financing fees, net of amortization | (6,738) | (7,830) |
| Total non-current convertible unsecured subordinated debentures | 234,768 | 233,098 |
| Convertible unsecured subordinated debentures | 286,518 | 284,848 |

16. Senior unsecured subordinated debentures

On March 19, 2019, the Company closed the offering of \$75 million aggregate principal amount of senior subordinated unsecured debentures [the "2019 Debentures"] at a price of \$1,000 per Debenture [the "Offering"]. On March 26, 2019, AGI closed the over-allotment option of \$11.25 million aggregate principal amount of 2019 Debentures at the same price.

The net proceeds of the Offering of \$82,100, net of fees, will be used to fund the redemption of the Company's 5.25% Convertible Unsecured Subordinated Debentures due December 31, 2019 ["2014 Debentures"], to repay existing indebtedness and for general corporate purposes *[note 28]*.

The 2019 Debentures bear interest from the date of issue at 5.40% per annum, payable semi-annually in arrears on June 30 and December 31 each year commencing June 30, 2019. The 2019 Debentures have a maturity date of June 30, 2024.

The 2019 Debentures will not be redeemable by the Company before June 30, 2022, except upon the occurrence of a change of control of the Company in accordance with the terms of the indenture [the "Indenture"] governing the 2019 Debentures. On and after June 30, 2022 and prior to June 30, 2023, the 2019 Debentures may be redeemed at the Company's option at a price equal to 102.70% of their principal amount plus accrued and unpaid interest. On or after June 30, 2023, the 2019 Debentures will be redeemable at the Company's option at a price equal to their principal amount plus accrued and unpaid interest.

The Company will have the option to satisfy its obligation to repay the principal amount of the 2019 Debentures due at redemption or maturity by issuing and delivering that number of freely tradeable common shares in accordance with the terms of the Indenture.

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The 2019 Debentures will not be convertible into common shares of the Company at the option of the holders at any time.

17. Equity

[a] Common shares

| | Shares # | Amount \$ |
|---|-------------------|--------------|
| Balance, January 1, 2018 | 16,160,916 | 323,199 |
| Dividend reinvestment shares issued from treasury | 26,132 | 1,384 |
| Settlement of equity incentive award plan ["EIAP"] obligation | 144,451 | 5,820 |
| Issuance of common shares | 1,874,500 | 111,564 |
| Convertible unsecured subordinated debentures | 157,781 | 8,678 |
| Balance, December 31, 2018 | 18,363,780 | 450,645 |
| Settlement of EIAP obligation | 281,025 | 4,162 |
| Balance, March 31, 2019 | 18,644,805 | 454,807 |

[b] Contributed surplus

| | March 31, 2019 \$ | December 31, 2018 \$ |
|--|-------------------------|----------------------------|
| Balance, beginning of period | 26,045 | 20,956 |
| Equity-settled director compensation <i>[note 18[b]]</i> | 118 | 419 |
| Dividends on EIAP | 155 | 1,144 |
| Obligation under EIAP <i>[note 18[a]]</i> | 1,451 | 8,135 |
| Settlement of EIAP obligation | (4,971) | (7,742) |
| Convertible unsecured subordinated debentures | — | 3,133 |
| Balance, end of period | 22,798 | 26,045 |

[c] Dividends paid and proposed

In the three-month period ended March 31, 2019, the Company declared dividends of \$11,128 or \$0.60 per common share [2018 – \$9,860 or \$0.60 per common share] and dividends on share-based compensation awards of \$155 [2018 – \$236]. In the three-month period ended March 31, 2019, dividends paid to shareholders of \$11,073 [2018 – \$8,775] were financed from cash on hand and nil [2018 – \$1,085] by the dividend reinvestment plan [the "DRIP"].

In 2018, the Company suspended the active operation of its DRIP. Accordingly, dividends payable to shareholders will not be reinvested through the DRIP, and shareholders who were enrolled in the program will automatically receive dividend payments in the form of cash.

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AGI's dividend policy is to pay cash dividends on or about the 15th of each month to shareholders of record on the last business day of the previous month. The Company's current monthly dividend rate is \$0.20 per common share. Subsequent to March 31, 2019, the Company declared dividends of \$0.20 per common share on April 30, 2019.

18. Share-based compensation plans

[a] EIAP

During the three-month period ended March 31, 2019, 125,435 [2018 – 68,585] Restricted Awards ["RSUs"] and 203,125 [2018 – 33,883] Performance Awards were granted. As at March 31, 2019, a total of 531,441 [December 31, 2018 – 406,006] Restricted Awards and 643,797 [December 31, 2018 – 440,672] Performance Awards had been granted under the plan. The fair values of the Restricted Awards and the Performance Awards were based on the share price as at the grant date and the assumption that there will be no forfeitures.

During the three-month period ended March 31, 2019, AGI expensed \$1,451 for the EIAP [2018 – \$1,598].

A summary of the status of the options under the EIAP is presented below:

| | EIAP | |
|-------------------------------------|-------------------|--------------------|
| | Restricted Awards | Performance Awards |
| | # | # |
| Outstanding, January 1, 2018 | 156,479 | 213,175 |
| Granted | 68,585 | 33,883 |
| Vested | (70,918) | (73,281) |
| Forfeited | (15,166) | (17,000) |
| Balance, December 31, 2018 | 138,980 | 156,777 |
| Granted | 125,435 | 203,125 |
| Vested | (26,000) | (247,151) |
| Forfeited | (7,000) | — |
| Balance, March 31, 2019 | 231,415 | 112,751 |

There is no exercise price on the EIAP awards.

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[b] Directors' deferred compensation plan ["DDCP"]

For the three-month period ended March 31, 2019, an expense of \$118 [2018 – \$104] was recorded for the share grants, and a corresponding amount has been recorded to contributed surplus. The share grants were measured with the contractual agreed amount of service fees for the respective period.

The total number of common shares issuable pursuant to the DDCP shall not exceed 120,000, subject to adjustment in lieu of dividends, if applicable. For the three-month period ended March 31, 2019, 1,929 [2018 – 1,946] common shares were granted under the DDCP and as at March 31, 2019, a total of 80,082 [December 31, 2018 – 72,278] common shares had been granted under the DDCP and 18,436 [December 31, 2018 – 18,436] common shares had been issued.

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19. Other expenses (income)

| | Three-month period ended | |
|---|--------------------------|-------------------------|
| | March 31, 2019 \$ | March 31, 2018 \$ |
| [a] Other operating income | | |
| Net gain on disposal of property, plant and equipment | (54) | (70) |
| Gain on financial instruments | (10,438) | (233) |
| Other | (870) | (481) |
| | <u>(11,362)</u> | <u>(784)</u> |
| [b] Finance expense (income) | | |
| Interest income from banks | (52) | (53) |
| Loss (gain) on foreign exchange | (3,688) | 5,270 |
| | <u>(3,740)</u> | <u>5,217</u> |
| [c] Finance costs (recovery) | | |
| Interest on overdrafts and other finance costs | 141 | (314) |
| Interest, including non-cash interest, on leases | 64 | — |
| Interest, including non-cash interest, on debts and borrowings | 4,262 | 3,819 |
| Interest, including non-cash interest, on convertible debentures <i>[note 15]</i> | 5,432 | 4,896 |
| | <u>9,899</u> | <u>8,401</u> |
| [d] Cost of goods sold | | |
| Depreciation of property, plant, and equipment | 4,711 | 4,420 |
| Depreciation of right-of-use assets | 273 | — |
| Amortization of intangible assets | 438 | 520 |
| Warranty provision | 708 | 317 |
| Cost of inventory recognized as an expense | 145,150 | 147,027 |
| | <u>151,280</u> | <u>152,284</u> |
| [e] Selling, general and administrative expenses | | |
| Depreciation of property, plant, and equipment | 485 | 371 |
| Depreciation of right-of-use assets | 431 | — |
| Amortization of intangible assets | 3,420 | 2,620 |
| Minimum lease payments recognized as an operating lease expense | 184 | 752 |
| Selling, general and administrative | 41,856 | 38,096 |
| Transaction costs | 4,761 | 304 |
| | <u>51,137</u> | <u>42,143</u> |
| [f] Employee benefits expense | | |
| Wages and salaries | 58,269 | 52,157 |
| Share-based payment expense <i>[notes 18[a] and [b]]</i> | 1,391 | 1,702 |
| Pension costs | 1,643 | 1,269 |
| | <u>61,303</u> | <u>55,128</u> |
| Included in cost of goods sold | 39,387 | 34,261 |
| Included in selling, general and administrative expenses | 21,916 | 20,867 |
| | <u>61,303</u> | <u>55,128</u> |

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20. Retirement benefit plans

During the three-month period ended March 31, 2019, the expense associated with the Company's defined pension benefit was \$33 [2018 – \$34]. At March 31, 2019, the accrued pension benefit liability was \$288 [December 31, 2018 – \$85], which is included in other financial liabilities on the unaudited interim condensed consolidated statements of financial position.

21. Income taxes

The major components of income tax expense for the three-month periods ended March 31, 2019 and 2018 are as follows:

| | Three-month period ended | |
|--|--------------------------|-------------------|
| | March 31, 2019 | March 31, 2018 |
| | \$ | \$ |
| Profit before income taxes | 17,821 | 6,173 |
| Tax expense at the statutory rate of 27% [2018 – 27%] | 4,812 | 1,666 |
| Tax rate changes | (53) | 44 |
| Tax losses not recognized as a deferred tax asset | 334 | 848 |
| Foreign rate differential | (486) | (670) |
| Non-deductible EIAP expense | 111 | 87 |
| State income taxes, net of federal tax benefit | 84 | 262 |
| Unrealized foreign exchange loss (gain) | (831) | 1,343 |
| IFRS 15 transition adjustment | — | (395) |
| Change in uncertain tax position | — | (2,305) |
| Permanent differences and others | 628 | 350 |
| Tax expense at the effective rate of 25.81% [2018 – 19.92%] | 4,599 | 1,230 |

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22. Profit per share

The following reflects the income and share data used in the basic and diluted profit per share computations:

| | Three-month period ended | |
|--|--------------------------|-------------------|
| | March 31, 2019 | March 31, 2018 |
| | \$ | \$ |
| Profit attributable to shareholders for basic and diluted profit per share | 13,222 | 4,943 |
| Basic weighted average number of shares | 18,494,444 | 16,400,939 |
| Dilutive effect of DDCP | 59,737 | 51,918 |
| Dilutive effect of RSU | 202,051 | 182,297 |
| Diluted weighted average number of shares | 18,756,232 | 16,635,154 |
| Profit per share | | |
| Basic | 0.71 | 0.30 |
| Diluted | 0.70 | 0.30 |

The 2014, 2015, 2017 and 2018 Debentures were excluded from the calculation of diluted profit per share in the three-month periods ended March 31, 2019 and 2018 because their effect is anti-dilutive.

23. Statement of cash flows

[a] Net change in non-cash working capital

The net change in the non-cash working capital balances related to operations is calculated as follows:

| | Three-month period ended | |
|--|--------------------------|-------------------|
| | March 31, 2019 | March 31, 2018 |
| | \$ | \$ |
| Accounts receivable | (11,732) | (27,395) |
| Inventory | (14,688) | (24,465) |
| Prepaid expenses and other assets | (2,526) | (2,374) |
| Accounts payable and accrued liabilities | 2,848 | 15,797 |
| Customer deposits | (4,445) | 13,768 |
| Provisions | 685 | 317 |
| | (29,858) | (24,352) |

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[b] Reconciliation of liabilities arising from financing activities

| | Non-cash changes | | | | | | | | March 31, 2019 |
|--|----------------------|----------------|-------------|---------------------|------------|--------------|------------|--------------|-------------------|
| | December 31, 2018 | Cash flows | Acquisition | Foreign exchange | Accretion | Amortization | Fair value | Other | |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | |
| Long-term debt | 271,421 | 128,572 | 464 | (3,701) | — | 138 | 608 | — | 397,502 |
| Convertible unsecured subordinated debentures | 284,848 | — | — | — | 578 | 1,092 | — | — | 286,518 |
| Senior unsecured subordinated debentures | — | 82,800 | — | — | — | 24 | — | (700) | 82,124 |
| Lease liabilities | 8,791 | (710) | 196 | (58) | 64 | — | — | 230 | 8,513 |
| Total liabilities from financing activities | 565,060 | 210,662 | 660 | (3,759) | 642 | 1,254 | 608 | (470) | 774,657 |

| | Non-cash changes | | | | | | | | March 31, 2018 |
|--|----------------------|--------------|----------------|---------------------|------------|--------------|----------------|----------|-------------------|
| | December 31, 2017 | Cash flows | Conversion | Foreign exchange | Accretion | Amortization | Fair value | | |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | |
| Long-term debt | 302,802 | (60) | — | 5,270 | — | 135 | — | — | 308,147 |
| Convertible unsecured subordinated debentures | 286,058 | 4,719 | (8,678) | — | 538 | 614 | (2,063) | — | 281,188 |
| Obligations under finance leases | 1,002 | (940) | — | — | — | — | — | — | 62 |
| Derivatives held to hedge long-term borrowings | (1,768) | — | — | — | — | — | — | (590) | (2,358) |
| Total liabilities from financing activities | 588,094 | 3,719 | (8,678) | 5,270 | 538 | 749 | (2,653) | — | 587,039 |

24. Financial instruments and financial risk management

[a] Foreign exchange contracts

To mitigate exposure to the fluctuating rate of exchange, AGI may enter into foreign exchange forward contracts and denominate a portion of its debt in U.S. dollars. As at March 31, 2019, AGI's U.S. dollar denominated debt totalled \$182 million.

During the three-month period ended March 31, 2019, the Company entered into a short-term forward contract that resulted in a gain of \$235, which has been recorded in gain on financial instruments in the unaudited interim condensed consolidated statements of income.

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The Company had no outstanding foreign exchange forward contracts at March 31, 2019.

[b] Interest rate swap contracts

The Company enters into interest rate swap contracts to manage its exposure to fluctuations in interest rates on its core borrowings. The interest rate swap contracts are derivative financial instruments and changes in the fair value were recognized as a gain (loss) on financial instruments in other operating income. Through these contracts, the Company agreed to receive interest based on the variable rates from the counterparty and pay interest based on fixed rates between 3.6% and 4.3%. The notional amounts are \$140,779 in aggregate, resetting the last business day of each month. The contracts expire between May 2019 and May 2022.

The interest rate swap contracts were designated as cash flow hedges, and changes in the fair value were recognized as a component of other comprehensive income to the extent that it has been assessed to be effective. In 2018, the hedge was discontinued as the forecasted cash flows were no longer probable. Consequently, the interest rate swap was reclassified from fair value through OCI to fair value through profit or loss. During the three-month period ended March 31, 2019, a loss of \$892 was recorded in gain (loss) on financial instruments. During the three-month period ended March 31, 2018 a gain of \$590 was recorded in other comprehensive income (loss).

[c] Equity swap

On March 18, 2016, the Company entered into an equity swap agreement with a financial institution [the "Counterparty"] to manage the cash flow exposure due to fluctuations in its share price related to the EIAP. Pursuant to this agreement, the Counterparty has agreed to pay the Company the total return of the defined underlying common shares, which includes both the dividend income they may generate and any capital appreciation. In return, the Company has agreed to pay the Counterparty a funding cost calculated daily based on floating rate option [CAD-BA-COOR] plus a spread of 2.0% and any administrative fees or expenses that are incurred by the Counterparty directly.

As at March 31, 2019, the equity swap agreement covered 722,000 common shares of the Company at a price of \$38.76, and the agreement matures on April 6, 2021.

As at March 31, 2019, the unrealized gain on the equity swap was \$17,066, and in the three-month period ended March 31, 2019, the Company recorded a gain in other operating income of \$11,095 [2018 – \$233].

[d] Fair value

The fair value of cash and cash equivalents, cash held in trust and restricted cash, accounts receivable, trade payables and provisions, dividends payable, acquisition, transaction and financing costs payable, and due to vendor approximates the carrying value due to the short-term maturities of these instruments.

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Set out below is a comparison by class of the carrying amounts and fair value of the Company's financial instruments that are carried in the unaudited interim condensed consolidated financial statements:

| | Level | March 31, 2019 | | December 31, 2018 | |
|--|-------|-----------------|------------|-------------------|------------|
| | | Carrying amount | Fair value | Carrying amount | Fair value |
| | | \$ | \$ | \$ | \$ |
| Financial assets | | | | | |
| <i>Amortized cost:</i> | | | | | |
| Cash and cash equivalents | 1 | 90,079 | 90,079 | 33,610 | 33,610 |
| Cash held in trust and restricted cash | 1 | 1,752 | 1,752 | 2,955 | 2,955 |
| Accounts receivable | 2 | 160,361 | 160,361 | 134,239 | 134,239 |
| Note receivable | 2 | 724 | 724 | 735 | 735 |
| Assets held for sale | 2 | 1,142 | 1,142 | 1,169 | 1,169 |
| <i>Fair value through profit or loss:</i> | | | | | |
| Derivative instruments | 2 | 17,864 | 17,864 | 7,649 | 7,649 |
| <i>Fair value through OCI:</i> | | | | | |
| Equity investment | 3 | — | — | 900 | 900 |
| Financial liabilities | | | | | |
| <i>Amortized cost:</i> | | | | | |
| Interest-bearing loans and borrowings | 2 | 406,015 | 402,444 | 271,651 | 269,685 |
| Accounts payable and accrued liabilities | 2 | 129,427 | 129,427 | 101,504 | 101,504 |
| Dividends payable | 2 | 3,729 | 3,729 | 3,673 | 3,673 |
| Due to vendor | 2 | 17,042 | 17,042 | 9,349 | 9,349 |
| Contingent consideration | 3 | 15,818 | 15,818 | 6,386 | 6,386 |
| Convertible unsecured subordinated debentures | 2 | 286,518 | 289,938 | 284,848 | 305,935 |
| Senior unsecured subordinated debentures | 2 | 82,124 | 79,536 | — | — |
| <i>Fair value through profit or loss:</i> | | | | | |
| Optionally convertible redeemable preferred shares | 3 | 26,027 | 26,027 | — | — |

During the period and year ended March 31, 2019 and December 31, 2018, there were no transfers between Level 1 and Level 2 fair value measurements.

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

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The following methods and assumptions were used to estimate the fair values:

- Cash and cash equivalents, cash held in trust, restricted cash, accounts receivable, dividends payable, accounts payable and accrued liabilities, due to vendor, and other financial liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.
- The fair value of unquoted instruments and loans from banks is estimated by discounting future cash flows using rates currently available for debt on similar terms, credit risk and remaining maturities.
- The Company enters into derivative financial instruments with financial institutions with investment grade credit ratings. Derivatives include interest rate swaps and equity swaps which are marked-to-market at each reporting period.
- The fair value of contingent consideration and the OCRPS' arising from business combinations is estimated by discounting future cash flows based on the probability of meeting set performance targets.
- AGI included its equity investment, which is in a private company, in Level 3 of the fair value hierarchy as it traded infrequently and has little price transparency. AGI reviews the fair value of this investment at each reporting period, and when recent arm's length market transactions are not available, management's estimate of fair value is determined using a market approach based on external information and observable conditions where possible, supplemented by internal analysis as required.

25. Related party disclosures

Burnet, Duckworth & Palmer LLP provides legal services to the Company, and a Director of AGI is a partner of Burnet, Duckworth & Palmer LLP. During the three-month period ended March 31, 2019, the total cost of these legal services related to refinancing of the Company's credit facility and general matters was \$265 [2018 – \$564], and \$250 is included in accounts payable and accrued liabilities as at March 31, 2019.

Salthammer Inc. provides consulting services to the Company, and a Director of AGI is a minority shareholder of Salthammer Inc. During the three-month period ended March 31, 2019, the total cost of these consulting services related to AGI's international plant expansion project was nil [2018 – \$66], and nil is included in accounts payable and accrued liabilities as at March 31, 2019.

These transactions are measured at the exchange amount and were incurred during the normal course of business.

26. Reportable business segment

The Company is a provider of solutions for the global food infrastructure, including seed, fertilizer, grain, feed, and food processing systems. As at March 31, 2019, aggregation of operating segments was applied to determine that the Company had only one reportable segment. The primary factors considered in the application of the aggregation criteria included the similar long-term average gross margins and growth rates across the segments,

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the nature of the products manufactured by the segments all being related to the handling, storage and conditioning of agricultural commodities, and the similarity in the production processes of the segments.

The Company operates primarily within three geographical areas: Canada, United States and International. The following details the sales by geographical area, reconciled to the Company's unaudited interim condensed consolidated financial statements:

| | Three-month period ended | |
|---------------|--------------------------|-------------------|
| | March 31, 2019 | March 31, 2018 |
| | \$ | \$ |
| Sales | | |
| Canada | 77,411 | 73,322 |
| United States | 93,619 | 86,521 |
| International | 44,005 | 53,823 |
| | <u>215,035</u> | <u>213,666</u> |

The sales information above is based on the location of the customer. The Company has no single customer that represents 10% or more of the Company's sales.

27. Commitments and contingencies

[a] Contractual commitment for the purchase of property, plant and equipment

As of the reporting date, the Company has commitments to purchase property, plant and equipment of \$14,270 [2018 – \$10,643].

[b] Letters of credit

As at March 31, 2019, the Company has outstanding letters of credit in the amount of \$12,131 [December 31, 2018 – \$11,020].

[c] Legal actions

The Company is involved in various legal matters arising in the ordinary course of business. The resolution of these matters is not expected to have a material adverse effect on the Company's financial position, results of operations or cash flows.

28. Subsequent event

On April 2, 2019, the Company redeemed its 2014 Debentures in accordance with the terms of the supplemental trust indenture dated December 1, 2014. Upon redemption, AGI paid to the holders of the 2014 Debentures the redemption price of \$52,435 equal to the outstanding principal amount of the 2014 Debentures redeemed including accrued and unpaid interest up to but excluding the Redemption date, less taxes deducted or withheld.

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Consequently, in the three-month period ended March 31, 2019, the Company expensed the remaining unamortized balance of \$425 of deferred fees related to the 2014 Debentures. The expense was recorded to finance costs in the unaudited interim condensed consolidated statements of income.