Ace Hardware

Record 2018 Financial Performance



Year end revenue \$5.7 billion

+6.1% VS. YEAR END 2017

Patronage dividend \$142 million



Five out of six years in a row of increased customer transactions



Seven years in a row of net new store growth



Nine years in a row of increased same-store sales

Worldwide Store Count



New Stores in 2018



Ace Hardware Subsidiaries



Ace Retail Holdings \$329.7 million

Ace International Holdings \$259.5 million

REVENUE YEAR END 2018

Year-end Highlights



+2.3% Same-Store Sales

+3.3% Average **Transaction Size**

+3.7% Pinnacle Retailers Same-Store Sales

20/20 VISION IS ACE'S LONG-TERM RETAIL GROWTH STRATEGY

Fourth Quarter Highlights

Q4 Revenue \$1.4 billion

+5.7% VS. Q4 2017

Q4 Net Income \$25.2 million +77.5% VS. Q4 2017

Acehardware.com Revenue +43%

VS. Q4 2017

Franchise Times TOP200+ Franchise Times Top 200

RANKED NO. 6 FOR FOURTH CONSECUTIVE YEAR



Raised over \$14 million for Children's Miracle Network Hospitals