

eHealth, Inc. Announces First Quarter 2024 Results

Strong first quarter results with total revenue growth of 26% YoY

Significant YoY improvement in profitability metrics and operating cash flow

AUSTIN, Texas — May 7, 2024 — eHealth, Inc. (Nasdaq: EHTH), a leading private online health insurance marketplace, today announced its financial results for the first quarter ended March 31, 2024.

CEO Comments

"eHealth delivered another quarter of strong execution in our Medicare business, building on momentum we achieved in the Annual Enrollment Period. Strong growth in Medicare revenue, combined with fixed cost reductions, allowed us to post a meaningful improvement in our first quarter GAAP earnings, adjusted EBITDA and operating cash flow compared to a year ago. Importantly, we achieved positive operating cash flow of \$3.3 million for the trailing twelve-months ended March 31, 2024 – exceeding our target of break-even cash flow for this period. This is an important achievement for our organization and a true testament to the early success of our business transformation plan that we completed in 2023." – Fran Soistman, Chief Executive Officer

Results Overview

- Q1 2024 total revenue of \$93.0 million increased 26% compared to Q1 2023 total revenue of \$73.7 million.
- Q1 2024 Medicare Advantage approved members increased 9% to 65,750 compared to Q1 2023 Medicare Advantage approved members of 60,451.
- Q1 2024 Medicare Advantage LTV increased 6% to \$952 from \$901 in Q1 2023, driven primarily by favorable carrier and contract mix.
- Q1 2024 GAAP net loss of \$17.0 million, improved \$2.9 million year-over-year compared to Q1 2023 GAAP net loss of \$19.9 million; Q1 2024 adjusted net loss⁽¹⁾, which excludes pre-tax charges of \$6.3 million related to lease exits and other cost-reduction efforts, improved \$7.7 million year-over-year.
- Q1 2024 adjusted EBITDA⁽¹⁾ of \$(1.7) million improved \$11.0 million compared to Q1 2023 adjusted EBITDA⁽¹⁾ of \$(12.7) million, driven primarily by Medicare approved member growth, improved Medicare LTVs and continued fixed cost reduction efforts.
- Operating cash flow of \$70.8 million for the three months ended March 31, 2024 improved 16% compared to
 operating cash flow of \$60.8 million for the three months ended March 31, 2023.
- Cash, cash equivalents and marketable securities of \$188.9 million as of March 31, 2024.
- Commissions receivable balance of \$845.3 million as of March 31, 2024.

Note: See the tables at the end of this press release for a reconciliation of our GAAP financial measures to our non-GAAP financial measures for the relevant periods and footnote (1) on page 12 at the end of this press release for definitions of our non-GAAP financial measures.

2024 Guidance

Based on information available as of May 7, 2024, we are reiterating our guidance for the full year ending December 31, 2024. These expectations are forward-looking statements and we assume no obligation to update these statements. Actual results may be materially different and are affected by the risk factors and uncertainties identified in this press release and in eHealth's annual and quarterly reports filed with the Securities and Exchange Commission.

The following guidance is for the full year ending December 31, 2024:

- Total revenue is expected to be in the range of \$450 million to \$475 million.
- GAAP net income (loss) is expected to be in the range of \$(40) million to \$(20) million.
- Adjusted EBITDA⁽¹⁾ is expected to be in the range of \$(5) million to \$20 million.
- Operating cash flow is expected to be in the range of \$(15) million to \$(5) million.

The above guidance includes the expected impact of positive net adjustment revenue in the range of \$0 to \$15 million. Excluding the impact of positive net adjustment revenue in both years, the mid-point of our 2024 guidance reflects approximately 12% year-over-year total revenue growth and a substantial improvement in GAAP net income (loss) and adjusted EBITDA⁽¹⁾.

Note: See accompanying footnotes on page 12.

Webcast and Conference Call Information

A webcast and conference call will be held today, Tuesday, May 7, 2024 at 8:30 a.m. Eastern Time / 7:30 a.m. Central Time. Individuals interested in listening to the conference call may do so by dialing (800) 267-6316. The participant passcode is 6194922. The live and archived webcast of the call will also be available under "News and Events" on the Investor Relations page of our website at https://ir.ehealthinsurance.com.

About eHealth, Inc.

We're Matchmakers. For over 25 years, eHealth has helped millions of Americans find the healthcare coverage that fits their needs at a price they can afford. As a leading independent licensed insurance agency and advisor, eHealth offers access to over 180 health insurers, including national and regional companies.

For more information, visit <u>eHealth.com</u> or follow us on <u>LinkedIn</u>, <u>Facebook</u>, <u>Instagram</u>, and <u>X</u>. Open positions can be found on our <u>career page</u>.

Forward-Looking Statements

This press release contains statements that are forward-looking statements as defined within the Private Securities Litigation Reform Act of 1995. These include statements regarding our expectations regarding our business, operations and strategy; our estimates regarding total membership, Medicare, individual and family plan, ancillary products and small business memberships; our estimates regarding constrained lifetime values of commissions per approved member by product category; our estimates regarding costs per approved member; our 2024 annual guidance for total revenue, GAAP net income (loss), adjusted EBITDA and operating cash flow; the expected impact of positive net adjustment revenue on our 2024 annual guidance; and other statements regarding our future operations, financial condition, prospects and business strategies.

These forward-looking statements are inherently subject to various risks and uncertainties that could cause actual results to differ materially from the statements made. In particular, we are required by Accounting Standards Codification 606 — *Revenue from Contracts with Customers* to make numerous assumptions that are based on historical trends and our management's judgment. These assumptions may change over time and have a material impact on our revenue recognition, guidance, and results of operations. Please review the assumptions stated in this press release carefully.

The risks and uncertainties that could cause our results to differ materially from those expressed or implied by such forwardlooking statements include, but are not limited to, our ability to retain existing members and enroll new members during the annual healthcare open enrollment period, the Medicare annual enrollment period, the Medicare Advantage annual open enrollment period and other special enrollment periods; changes in laws, regulations and guidelines, including in connection with healthcare reform or with respect to the marketing and sale of Medicare plans; such as the Policy and Technical Changes to Medicare Advantage for Contract Year 2025 released by CMS on April 4, 2024; competition, including competition from government-run health insurance exchanges and other sources; the seasonality of our business and the fluctuation of our operating results; our ability to accurately estimate membership, lifetime value of commissions and commissions receivable; changes in product offerings among carriers on our ecommerce platform and changes in our estimated conversion rate of an approved member to a paying member and the resulting impact of each on our commission revenue; the concentration of our revenue with a small number of health insurance carriers; our ability to execute on our growth strategy and other business initiatives; changes in our management and key employees; our ability to hire, train, retain and ensure the productivity of licensed insurance agents, or benefit advisors, and other employees; exposure to security risks and our ability to safeguard the security and privacy of confidential data; our relationships with health insurance carriers; the success of our carrier advertising and sponsorship program; our success in marketing and selling health insurance plans and our unit cost of acquisition; our ability to effectively manage our operations as our business evolves and execute on our business transformation plan and other strategic initiatives; the need for health insurance carrier and regulatory approvals in connection with the marketing of Medicare-related insurance products; changes in the market for private health insurance; consumer satisfaction of our service and actions we take to improve the quality of enrollments; changes in member conversion rates; changes in commission rates; our ability to sell gualified health insurance plans to subsidy-eligible individuals and to enroll subsidy-eligible individuals through government-run health insurance exchanges; our ability to derive desired benefits from investments in our business, including membership growth and retention initiatives; our reliance on marketing partners; the success and cost of our marketing efforts, including branding, online advertising, direct-to-consumer mail, email, social media, telephone, television, radio and other marketing efforts; timing of receipt and accuracy of commission reports; payment practices of health insurance carriers; dependence on our operations in China; the restrictions in our debt obligations; the restrictions in our investment agreement with our convertible preferred stock investor; our ability to raise additional capital; compliance with insurance, privacy, cybersecurity and other laws and regulations; the outcome of litigation in which we may from time to time be involved; the performance, reliability and availability of our information technology systems, ecommerce platform and underlying network infrastructure, including any new systems we may implement; public health crises, pandemics, natural disasters, changing climate conditions and other extreme events; general economic conditions, including inflation, recession, financial, banking and credit market disruptions; and our ability to effectively administer our self-insurance program. Other factors that could cause operating, financial and other results to differ are described in our most recent Quarterly Report on Form 10-Q or Annual Report on Form 10-K filed with the Securities and Exchange Commission and available on the Investor Relations page of our website at https://ir.ehealthinsurance.com and on the Securities and Exchange Commission's website at www.sec.gov.

All forward-looking statements in this press release are based on information available to us as of the date hereof, and we do not assume any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made, except as required by law.

Investor Relations Contact

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EHEALTH, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands, unaudited)

	Ма	arch 31, 2024	Dece	mber 31, 2023
Assets				
Current assets:				
Cash and cash equivalents	\$	174,986	\$	115,722
Short-term marketable securities		13,946		5,930
Accounts receivable		1,407		3,993
Contract assets – commissions receivable – current		203,013		244,663
Prepaid expenses and other current assets		11,006		12,044
Total current assets		404,358		382,352
Contract assets – commissions receivable – non-current		642,320		673,514
Property and equipment, net		4,228		4,864
Operating lease right-of-use assets		16,268		22,767
Restricted cash		3,090		3,090
Other assets		25,374		26,758
Total assets	\$	1,095,638	\$	1,113,345
Liabilities, convertible preferred stock and stockholders' equity				
Current liabilities:				
Accounts payable	\$	6,287	\$	7,197
Accrued compensation and benefits		40,932		40,800
Accrued marketing expenses		9,404		20,340
Short term debt		68,196		—
Lease liabilities – current		7,206		7,070
Other current liabilities		14,019		3,131
Total current liabilities		146,044		78,538
Long-term debt		—		67,754
Deferred income taxes – non-current		28,305		29,687
Lease liabilities – non-current		26,285		28,333
Other non-current liabilities		4,789		4,949
Total liabilities		205,423		209,261
Convertible preferred stock		307,410		298,053
Stockholders' equity:				
Common stock		42		41
Additional paid-in capital		803,248		798,786
Treasury stock, at cost		(199,998)		(199,998)
Retained earnings (accumulated deficit)		(20,427)		7,284
Accumulated other comprehensive loss		(60)		(82)
Total stockholders' equity		582,805		606,031
Total liabilities, convertible preferred stock and stockholders' equity	\$	1,095,638	\$	1,113,345

EHEALTH, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except per share amounts, unaudited)

		Three Months Ended March 31,			% Change
		2024		2023	
Revenue:					
Commission	\$	80,927	\$	68,003	19 %
Other		12,037		5,720	110 %
Total revenue		92,964		73,723	26 %
Operating costs and expenses ^(a) :					
Marketing and advertising ⁽⁸⁾		38,737		32,869	18 %
Customer care and enrollment ⁽⁸⁾		32,901		25,071	31 %
Technology and content ⁽⁸⁾		13,305		14,353	(7)%
General and administrative ⁽⁸⁾		19,619		24,324	(19)%
Impairment, restructuring and other charges		6,313			*
Total operating costs and expenses		110,875		96,617	15 %
Loss from operations		(17,911)		(22,894)	22 %
Interest expense		(2,809)		(2,580)	(9)%
Other income, net		2,391		1,988	20 %
Loss before income taxes		(18,329)		(23,486)	22 %
Benefit from income taxes		(1,345)		(3,608)	
Net loss		(16,984)		(19,878)	15 %
Preferred stock dividends		(5,480)		(5,101)	
Change in preferred stock redemption value		(5,247)		(3,069)	
Net loss attributable to common stockholders	\$	(27,711)	\$	(28,048)	1 %
Net loss per share attributable to common stockholders:					
Basic and diluted	\$	(0.96)	\$	(1.01)	6 %
Weighted-average number of shares used in per share:					
Basic and diluted		28,912		27,648	5 %
(a) Includes stock-based compensation expense as follows:					
Marketing and advertising	\$	644	\$	455	
Customer care and enrollment	Ψ	524	Ψ	605	
Technology and content		974		905	
General and administrative		3,398		3,029	
Total stock-based compensation expense	\$	5,540	\$	4,994	11 %
Non-GAAP Results ⁽¹⁾ :					
Adjusted EBITDA	\$	(1,652)	\$	(12,655)	87 %
Adjusted EBITDA margin		(2)%		(17)%	90 %

* Percentage calculated is not meaningful.

EHEALTH, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands, unaudited)

	Three Mon Marc		
	2024	 2023	
Operating activities:			
Net loss	\$ (16,984)	\$ (19,878	
Adjustments to reconcile net loss to net cash provided by operating activities:			
Depreciation and amortization	533	656	
Amortization of internally developed software	3,873	4,589	
Stock-based compensation expense	5,540	4,994	
Deferred income taxes	(1,382)	(3,611	
Impairment charges	5,492		
Other non-cash items	(75)	61	
Changes in operating assets and liabilities:			
Accounts receivable	2,586	1,605	
Contract assets – commissions receivable	73,095	82,507	
Prepaid expenses and other assets	460	(125	
Accounts payable	(937)	(1,493	
Accrued compensation and benefits	132	7,193	
Accrued marketing expenses	(10,936)	(15,019	
Deferred revenue	8,080	(372	
Accrued expenses and other liabilities	1,284	(304	
Net cash provided by operating activities	 70,761	60,803	
Investing activities:			
Capitalized internal-use software and website development costs	(2,286)	(2,164	
Purchases of property and equipment and other assets	(204)	(67	
Purchases of marketable securities	(13,797)	(22,009	
Proceeds from redemption and maturities of marketable securities	6,000		
Net cash used in investing activities	 (10,287)	 (24,240	
Financing activities:			
Repurchase of shares to satisfy employee tax withholding obligations	(1,255)	(428	
Principal payments in connection with leases	(4)	(11	
Net cash used in financing activities	(1,259)	(439	
Effect of exchange rate changes on cash, cash equivalents and restricted cash	49	108	
Net increase in cash, cash equivalents and restricted cash	59,264	36,232	
Cash, cash equivalents and restricted cash at beginning of period	118,812	147,640	
Cash, cash equivalents and restricted cash at end of period	\$ 178,076	\$ 183,872	

EHEALTH, INC. SEGMENT INFORMATION (in thousands, unaudited)

We evaluate our business performance and manage our operations as two distinct reporting segments: Medicare and Employer and Individual ("E&I"). In the fourth quarter of 2023, the Individual, Family and Small Business segment was renamed "Employer and Individual". The E&I segment name change was to the name only and had no impact on our historical financial position, results of operations, cash flow or segment level results previously reported. This identification of reportable segments is consistent with how the segments report to and are managed by our chief executive officer, who is our chief operating decision maker ("CODM"). The Medicare segment consists primarily of amounts earned from our sale of Medicare-related health insurance plans, including Medicare Advantage, Medicare Supplement and Medicare Part D prescription drug plans (collectively, the "Medicare Plans"), fees earned for the performance of administrative services, amounts earned from our non-broker of record arrangements, our performance of various post-enrollment services for members and to a lesser extent, amounts earned from our sale of ancillary products sold to our Medicare-eligible customers, including but not limited to, dental and vision plans, as well as amounts we are paid in connection with our advertising program for marketing and other services. The E&I segment consists primarily of amounts earned from our sale of individual, family and small business health insurance plans, including both gualified and non-gualified plans, and ancillary products sold to our non-Medicare-eligible customers, including but not limited to, dental, vision, and short-term insurance. To a lesser extent, the E&I segment consists of amounts earned from our online sponsorship and advertising program that allows carriers to purchase advertising space in specific markets in a sponsorship area on our website and our technology licensing and lead referral activities.

Marketing and advertising, customer care and enrollment, technology and content and general and administrative operating expenses that are directly attributable to a segment are reported within the applicable segment. Indirect marketing and advertising, customer care and enrollment and technology and content operating expenses are allocated to each segment based on usage. Corporate consists of other general and administrative operating expenses, excluding stock-based compensation expense, depreciation and amortization, which are managed in a corporate shared services environment and, since they are not the responsibility of segment operating management, are not allocated to the reportable segments and are instead reported within Corporate. Our results below reflect our updated methodology used in allocating certain expenses beginning in the first quarter of fiscal 2024, and results from the prior period presented have been recast to conform with the current period presentation. See accompanying footnotes on page 12 for further information.

The performance of each reportable segment is evaluated based on several factors, including revenue and segment profit (loss), which is calculated as total revenue for the applicable segment less direct and indirect allocated marketing and advertising, customer care and enrollment, technology and content and general and administrative operating expenses, excluding stock-based compensation expense, depreciation and amortization, impairment, restructuring and other charges, interest expense and other income (expense), net. Senior management uses segment profit (loss) to evaluate segment performance because they believe this measure is indicative of performance trends and the overall earnings potential of each segment.

	1	Three Months Ended March 31,			%
		2024		2023	Change
Revenue:					
Medicare	\$	82,388	\$	61,834	33 %
Employer and Individual		10,576		11,889	(11)%
Total revenue	\$	92,964	\$	73,723	26 %
Segment profit (loss) ⁽⁸⁾ :					
Medicare	\$	8,309	\$	(586)	1,518 %
Employer and Individual		4,652		7,674	(39)%
Segment profit		12,961		7,088	83 %
Corporate ⁽⁸⁾		(14,613)		(19,743)	26 %
Stock-based compensation expense		(5,540)		(4,994)	(11)%
Depreciation and amortization		(4,406)		(5,245)	16 %
Impairment, restructuring and other charges		(6,313)		_	*
Interest expense		(2,809)		(2,580)	(9)%
Other income, net		2,391		1,988	20 %
Loss before income taxes	\$	(18,329)	\$	(23,486)	22 %

* Percentage calculated is not meaningful.

Note: See accompanying footnotes on page 12.

EHEALTH, INC. COMMISSION REVENUE (in thousands, unaudited)

Our commission revenue results from approval of an application from health insurance carriers, which we define as our customers under Accounting Standards Codification 606 — *Revenue from Contracts with Customers* ("ASC 606"). Our commission revenue is primarily comprised of commissions from health insurance carriers which is computed using the estimated constrained lifetime values as the "constrained LTVs" of commission payments that we expect to receive. Our commissions may include certain bonus payments, which are generally based on our attaining predetermined target sales levels or other objectives, as determined by the health insurance carriers. For Medicare Advantage and Medicare Part D prescription drug plans, our commissions also include regular payments related to administrative services we perform.

The following table presents commission revenue by product for the periods indicated:

	1	Three Mor Mare			%
		2024		24 2023	
Medicare					
Medicare Advantage	\$	61,996	\$	54,121	15 %
Medicare Supplement		5,478		4,065	35 %
Medicare Part D		2,685		777	246 %
Total Medicare		70,159		58,963	19 %
Individual and Family					
Non-Qualified Health Plans		1,645		2,355	(30)%
Qualified Health Plans		2,046		1,651	24 %
Total Individual and Family		3,691		4,006	(8)%
Ancillary		2,688		2,422	11 %
Small Business		3,616		4,873	(26)%
Commission Bonus and Other		773		(2,261)	134 %
Total Commission Revenue	\$	80,927	\$	68,003	19 %

The following table presents a summary of commission revenue by segment for the periods indicated:

	Three Mon Marc			
		2024		2023
Medicare				
Commission revenue from members approved during the period	\$	69,752	\$	56,617
Net commission revenue from members approved in prior periods ^(a)		1,002		52
Total Medicare segment commission revenue		70,754		56,669
Employer and Individual				
Commission revenue from members approved during the period		5,677		6,708
Commission revenue from renewals of small business members during the period		3,028		3,113
Net commission revenue from members approved in prior periods ^(a)		1,468		1,513
Total employer and individual segment commission revenue		10,173		11,334
Total commission revenue	\$	80,927	\$	68,003

^(a) These amounts reflect our revised estimates of cash collections for certain members approved prior to the relevant reporting period that are recognized as adjustments to revenue within the relevant reporting period. The net adjustment revenue includes both increases in revenue for certain prior period cohorts as well as reductions in revenue for certain prior period cohorts. The total reductions to revenue from members approved in prior periods were \$0.5 million for the three months ended March 31, 2024. These reductions to revenue primarily relate to the Employer and Individual segment. There were no reductions to revenue from members approved in prior periods for the three months ended March 31, 2023.

EHEALTH, INC. SUMMARY OF SELECTED METRICS (in thousands, except member and per member data, unaudited)

Selected Metrics — First Quarter of 2024

2024 2023 Change Approved Members ⁽²⁾ Medicare Medicare Advantage 65,750 60,451 9 % Medicare Supplement 6,182 4,585 35 % Medicare Part D 3,575 3,846 (7)% Total Medicare 75,507 68,882 10 % Individual and Family 7,160 10,099 (29)% Ancillary 13,950 16,656 (16)% Small Business 1.642 1,939 (15)% Total Approved Members 38,259 97,576 1 % Constrained Lifetime Value of Commissions per Approved Member ⁽³⁾ Medicare Advantage \$ 952 \$ 901 6 % Medicare Supplement 957 880 9 % 9 % 9 % 400 237 202 17 % Individual and Family 104 184 187 (2)% 410 13 % Medicare Advantage 402 385 400 (4)% 20 % Medicare Supplement <		т	Three Months Ended March 31,		%	
Medicare Medicare Advantage 65,750 60,451 9 % Medicare Supplement 6,750 60,451 9 % Medicare Supplement 6,750 60,451 9 % Medicare Part D 3,675 3,846 (17)% Total Medicare 75,507 68,882 10 % Individual and Family 7,160 10,099 (29)% Ancillary 13,950 16,656 (16)% Small Business 1,642 1,939 (15)% Total Approved Members 98,259 97,576 1 % Medicare Advantage \$ 952 \$ 901 6 % Medicare Advantage \$ 957 880 9 % Medicare Part D 237 202 17 % Individual and Family			2024		2023	
Medicare Advantage 65,750 60,451 9 % Medicare Supplement 6,182 4,585 35 % Medicare Part D 3,575 3,846 (7)% Total Medicare 7,507 68,882 10 % Individual and Family 7,160 10,099 (29)% Ancillary 13,950 16,656 (16)% Small Business 1,642 1,939 (15)% Total Approved Members 98,259 97,576 1 % Constrained Lifetime Value of Commissions per Approved Member ⁽³⁾ Medicare Advantage \$ 952 \$ 901 6 % Medicare Part D 237 202 17 % 6 % Medicare Part D 237 202 17 % Individual and Family	Approved Members ⁽²⁾					
Medicare Supplement 6,182 4,585 35 % Medicare Part D 3,575 3,846 (7)% Total Medicare 75,507 68,882 10 % Individual and Family 7,160 10,099 (29)% Ancillary 13,950 16,656 (16)% Small Business 1,642 1,939 (15)% Total Approved Members 98,259 97,576 1 % Medicare Advantage \$ 952 \$ 901 6 % Medicare Advantage \$ 952 \$ 901 6 % Medicare Part D 237 202 17 % Individual and Family 385 400 (4)% Qualified Health Plans 385 400 (4)% Qualified Health Plans 385 400 (4)% Dental 124 110 13 % Vision 84 70 20 % Short-term 184 187 (2)% Opental 124 110 13 % Vision	Medicare					
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Total Medicare 75,507 68,882 10 % Individual and Family 7,160 10,099 (29)% Ancillary 13,950 16,656 (16)% Small Business 1,642 1,939 (15)% Total Approved Members 98,259 97,576 1 % Medicare ^(a) 98,259 97,576 1 % Medicare Advantage \$ 952 \$ 901 6 % Medicare Supplement 957 880 9 % Medicare Part D 237 202 17 % Individual and Family 7 100 402 367 4 % Ancillary 385 400 (4)% 041% 110 13 % Vision 385 400 (4)% 385 400 (4)% Dental 124 110 13 % 13 % 13 % 13 % Vision 84 70 20 % 37 % 20 % 13 % Small Business 215 233 (8)% <td>Medicare Supplement</td> <td></td> <td>6,182</td> <td></td> <td>4,585</td> <td>35 %</td>	Medicare Supplement		6,182		4,585	35 %
Individual and Family 7,160 10,099 (29)% Ancillary 13,950 16,656 (16)% Small Business 1,642 1,939 (15)% Total Approved Members 98,259 97,576 1 % Medicare ^(a) 8952 901 6 % Medicare Advantage \$ 952 \$ 901 6 % Medicare Part D 237 202 17 % Individual and Family 7 100 98,259 96,77 Non-Qualified Health Plans 957 880 9 % 96,00<	Medicare Part D		3,575		3,846	(7)%
Ancillary 13,950 16,656 (16)% Small Business 1,642 1,939 (15)% Total Approved Members 98,259 97,576 1 % Constrained Lifetime Value of Commissions per Approved Member ⁽³⁾ Medicare ^(a) 7 Medicare ^(a) 7 880 9 % Medicare Supplement 957 880 9 % Medicare Part D 237 202 17 % Individual and Family 7 880 9 % Mon-Qualified Health Plans 385 400 (4)% Qualified Health Plans 385 400 (4)% Dental 124 110 13 % Vision 84 70 20 % Small Business 215 233 (8)% (*) Constraints for all Medicare products remained the same for the periods presented. 70 20 % Small Business 215 233 (8)% (*) Constraints for all Medicare products remained the same for the periods presented. 74 349 20 % <	Total Medicare		75,507		68,882	10 %
Small Business 1,642 1,939 (15)% Total Approved Members 98,259 97,576 1 % Constrained Lifetime Value of Commissions per Approved Member ⁽³⁾ Medicare ^(a) Medicare ^(a) \$ 952 \$ 901 6 % 6 % Medicare Advantage \$ 952 \$ 901 6 % 6 % Medicare Supplement 957 880 9 % 97,576 1 % Medicare Part D 237 202 17 % 164/ 967 880 9 % Medicare Part D 237 202 17 % 164/ 967 98,259 97,576 1 % 97,576 1 % 97,576 1 % 97,576 1 % 97,576 1 % 97,576 1 % 97,576 1 % 97,576 1 % 97,576 1 % 97,576 1 % 97,576 1	Individual and Family		7,160		10,099	(29)%
Total Approved Members 98,259 97,576 1 % Constrained Lifetime Value of Commissions per Approved Member ⁽³⁾ Medicare ^(a) Medicare ^(a) Medicare Advantage \$ 952 \$ 901 6 % Medicare Part D 957 880 9 % Individual and Family 237 202 17 % Non-Qualified Health Plans 385 400 (4)% Qualified Health Plans 385 400 (4)% Qualified Health Plans 385 400 (4)% Dental 124 110 13 % Vision 84 70 20 % Small Business 215 233 (8)% (*) Constraints for all Medicare products remained the same for the periods presented. Expense Metrics per Approved Member ⁽⁴⁾ Medicare 215 233 (8)% (*) Constraints for all medicare products remained the same for the periods presented. 349 20 % Approved member ⁽⁴⁾ Medicare 341	Ancillary		13,950		16,656	(16)%
Constrained Lifetime Value of Commissions per Approved Member ⁽³⁾ Medicare ^(a) Medicare Advantage \$ 952 \$ 901 6 % Medicare Supplement 957 880 9 % Medicare Part D 237 202 17 % Individual and Family 237 202 17 % Non-Qualified Health Plans 385 400 (4)% Qualified Health Plans 402 387 4 % Ancillary 5 5 400 (2)% Dental 124 110 13 % Vision 84 70 20 % Small Business 215 233 (8)% (a) Constraints for all Medicare products remained the same for the periods presented. 5 5 Expense Metrics per Approved Member ⁽⁴⁾ Medicare 20 % 349 20 % Variable marketing cost per MA-equivalent approved member \$ 419 \$ 349 20 % Variable marketing cost per MA-equivalent approved member \$ 834 \$ 745 12 % Individual and Family Plan ("IFP") 5 161 \$ 112 4 % <td>Small Business</td> <td></td> <td>1,642</td> <td></td> <td>1,939</td> <td>(15)%</td>	Small Business		1,642		1,939	(15)%
Medicare ^(a) Medicare Advantage \$ 952 \$ 901 6 % Medicare Supplement 957 880 9 % Medicare Supplement 957 880 9 % Medicare Part D 237 202 17 % Individual and Family 237 202 17 % Non-Qualified Health Plans 385 400 (4)% Qualified Health Plans 385 400 (4)% Opental 402 387 4 % Short-term 184 187 (2)% Dental 124 110 13 % Vision 84 70 20 % Small Business 215 233 (8)% (*) Constraints for all Medicare products remained the same for the periods presented. 5 419 \$ 349 20 %	Total Approved Members		98,259		97,576	1 %
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approved member ⁽⁸⁾ Variable marketing cost per MA-equivalent approved member 415 396 5 % Total acquisition cost per MA-equivalent approved member \$ 834 \$ 745 12 % Individual and Family Plan ("IFP") Customer care and enrollment cost per IFP-equivalent approved member ⁽⁸⁾ \$ 161 \$ 112 44 % Variable marketing cost per IFP-equivalent approved member 58 40 45 %	Medicare					
Total acquisition cost per MA-equivalent approved member\$ 83474512 %Individual and Family Plan ("IFP")Customer care and enrollment cost per IFP-equivalent approved member ⁽⁸⁾ \$ 161\$ 11244 %Variable marketing cost per IFP-equivalent approved member584045 %	Customer care and enrollment cost per Medicare Advantage ("MA")-equivalent approved member ⁽⁸⁾	\$	419	\$	349	20 %
Individual and Family Plan ("IFP") Customer care and enrollment cost per IFP-equivalent approved member ⁽⁸⁾ Variable marketing cost per IFP-equivalent approved member 58 40	Variable marketing cost per MA-equivalent approved member		415		396	5 %
Individual and Family Plan ("IFP") Customer care and enrollment cost per IFP-equivalent approved member ⁽⁸⁾ Variable marketing cost per IFP-equivalent approved member 58	Total acquisition cost per MA-equivalent approved member	\$	834	\$	745	12 %
Variable marketing cost per IFP-equivalent approved member 58 40 45 %	Individual and Family Plan ("IFP")			_		
	Customer care and enrollment cost per IFP-equivalent approved member ⁽⁸⁾	\$	161	\$	112	44 %
Total acquisition cost per IFP-equivalent approved member \$219 \$153 43 %	Variable marketing cost per IFP-equivalent approved member		58		40	45 %
	Total acquisition cost per IFP-equivalent approved member	\$	219	\$	153	43 %

EHEALTH, INC. SUMMARY OF SELECTED METRICS (in thousands, except member and per member data, unaudited)

	As of March 31,		%
	2024	2023	Change
Estimated Membership ⁽⁵⁾			
Medicare ⁽⁶⁾			
Medicare Advantage	594,457	577,500	3 %
Medicare Supplement	92,799	94,813	(2)%
Medicare Part D	187,534	212,183	(12)%
Total Medicare	874,790	884,496	(1)%
Individual and Family ⁽⁶⁾	80,928	98,983	(18)%
Ancillary ⁽⁶⁾	179,224	206,610	(13)%
Small Business ⁽⁷⁾	45,084	47,531	(5)%
Total Estimated Membership	1,180,026	1,237,620	(5)%

EHEALTH, INC. RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (unaudited)

Reconciliation of GAAP Operating Costs and Expenses to Non-GAAP Operating Costs and Expenses⁽¹⁾ (in thousands):

GAAP marketing and advertising expense ⁽⁸⁾ Stock-based compensation expense	\$	0 24 38,737 (644)	\$ 2023
Stock-based compensation expense	+	-	\$ 22.060
· · ·	\$	(644)	32,869
(1)	\$. ,	 (455)
Non-GAAP marketing and advertising expense ⁽¹⁾		38,093	\$ 32,414
GAAP customer care and enrollment expense ⁽⁸⁾	\$	32,901	\$ 25,071
Stock-based compensation expense		(524)	(605)
Non-GAAP customer care and enrollment expense ⁽¹⁾	\$	32,377	\$ 24,466
GAAP technology and content expense ⁽⁸⁾	\$	13,305	\$ 14,353
Stock-based compensation expense		(974)	(905)
Non-GAAP technology and content expense ⁽¹⁾	\$	12,331	\$ 13,448
GAAP general and administrative expense ⁽⁸⁾	\$	19,619	\$ 24,324
Stock-based compensation expense		(3,398)	(3,029)
Non-GAAP general and administrative expense ⁽¹⁾	\$	16,221	\$ 21,295
GAAP operating costs and expenses	\$ 1	10,875	\$ 96,617
Stock-based compensation expense		(5,540)	(4,994)
Impairment, restructuring and other charges		(6,313)	—
Non-GAAP operating costs and expenses ⁽¹⁾	\$	99,022	\$ 91,623

Reconciliation of GAAP Net Loss Attributable to Common Stockholders to Adjusted EBITDA⁽¹⁾ and Adjusted EBITDA Margin⁽¹⁾ (in thousands):

	Three Months Ended March 31,		
	2024		2023
GAAP net loss attributable to common stockholders	\$ (27,711)	\$	(28,048)
Preferred stock dividends	5,480		5,101
Change in preferred stock redemption value	 5,247		3,069
GAAP net loss	(16,984)		(19,878)
Stock-based compensation expense	5,540		4,994
Depreciation and amortization	4,406		5,245
Impairment, restructuring and other charges	6,313		—
Interest expense	2,809		2,580
Other income, net	(2,391)		(1,988)
Benefit from income taxes	 (1,345)		(3,608)
Adjusted EBITDA	\$ (1,652)	\$	(12,655)
Net loss margin	(18)%		(27)%
Adjusted EBITDA margin	(2)%		(17)%

Reconciliation of GAAP Net Loss to Adjusted Net Loss⁽¹⁾ (in thousands):

	Three Months Ended March 31,			
	 2024		2023	
GAAP net loss	\$ (16,984)	\$	(19,878)	
Impairment, restructuring and other charges	6,313		—	
Adjustment to benefit from income taxes	(1,525)		—	
Adjusted net loss	\$ (12,196)	\$	(19,878)	

Reconciliation of Guidance GAAP Net Loss Attributable to Common Stockholders to Adjusted EBITDA⁽¹⁾ (in millions):

	Full Y	Full Year 2024 Guidanc		
	Lov	N	High	
GAAP net loss attributable to common stockholders	\$	(85.0) \$	(65.0)	
Impact from preferred stock		45.0	45.0	
GAAP net loss		(40.0)	(20.0)	
Stock-based compensation expense		20.0	17.0	
Depreciation and amortization		19.0	18.0	
Impairment, restructuring and other charges		1.0	1.0	
Interest expense		11.0	10.0	
Other income, net		(8.0)	(9.0)	
Provision for (benefit from) income taxes		(8.0)	3.0	
Adjusted EBITDA	\$	(5.0) \$	20.0	

EHEALTH, INC. Footnotes to Preceding Financial Statements and Metrics

(1) Non-GAAP Financial Information

This press release includes financial measures that are not calculated in accordance with U.S. generally accepted accounting principles (GAAP). To supplement eHealth's condensed consolidated financial statements presented in accordance with GAAP, eHealth presents investors with non-GAAP financial measures, including non-GAAP operating costs and expenses, adjusted EBITDA and adjusted EBITDA margin.

- Non-GAAP operating costs and expenses are calculated by excluding the effect of expensing stock-based compensation related to stock options, restricted stock awards, performance-based and market-based awards and employee stock purchase plan. Total non-GAAP operating costs and expenses is calculated by excluding the effect of expensing stock-based compensation related to stock options, restricted stock awards, performance-based and market-based awards and employee stock purchase plan and impairment, restructuring and other charges.
- Adjusted EBITDA is calculated by excluding dividends for preferred stock and change in preferred stock redemption
 value (together the "impact from preferred stock"), provision for (benefit from) income taxes, depreciation and
 amortization, stock-based compensation expense, impairment, restructuring and other charges, interest expense,
 other income (expense), net, and other non-recurring charges from GAAP net income (loss) attributable to common
 stockholders. Other non-recurring charges to GAAP net income (loss) attributable to common stockholders may
 include transaction expenses in connection with capital raising transactions (whether debt, equity or equity-linked) and
 acquisitions, whether or not consummated, purchase price adjustments and the cumulative effect of a change in
 accounting principles.
- Adjusted EBITDA margin is calculated as adjusted EBITDA divided by revenue.
- Adjusted net income (loss) is calculated by excluding impairment, restructuring and other charges and other non-recurring charges, net of tax from GAAP net income (loss).

eHealth believes that the presentation of these non-GAAP financial measures provides important supplemental information to management and investors regarding financial and business trends relating to eHealth's financial condition and results of operations. Management believes that the use of these non-GAAP financial measures provides consistency and comparability with eHealth's past financial reports. Management also believes that the items described above provide an additional measure of eHealth's operating results and facilitates comparisons of eHealth's core operating performance against prior periods and business model objectives. This information is provided to investors in order to facilitate additional analyses of past, present and future operating performance and as a supplemental means to evaluate eHealth's ongoing operations. eHealth believes that these non-GAAP financial measures are useful to investors in their assessment of eHealth's operating performance.

Non-GAAP operating costs and expenses, adjusted EBITDA and adjusted EBITDA margin are not calculated in accordance with GAAP, and should be considered supplemental to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP. Non-GAAP financial measures used in this press release have limitations in that they do not reflect all of the revenue and costs associated with the operations of eHealth's business and do not reflect income tax as determined in accordance with GAAP. As a result, you should not consider these measures in isolation or as a substitute for analysis of eHealth's results as reported under GAAP. eHealth expects to continue to incur the stock-based compensation costs and depreciation and amortization described above, and exclusion of these costs, and their related income tax benefits, from non-GAAP financial measures should not be construed as an inference that these costs are unusual or infrequent. eHealth compensates for these limitations by prominently disclosing GAAP net income (loss), GAAP net income (loss) attributable to common stockholders and GAAP net income (loss) margin and providing investors with reconciliations from eHealth's GAAP operating results to the non-GAAP financial measures for the relevant periods.

The tables above provide more details on the GAAP financial measures that are most directly comparable to the non-GAAP financial measures described above and the related reconciliations between these financial measures.

- (2) Approved members represent the number of individuals on submitted applications that were approved by the relevant insurance carrier for the identified product during the current period. The applications may be submitted in either the current period or prior periods. Not all approved members ultimately become paying members.
- (3) Constrained lifetime value ("LTV") of commissions per approved member for Medicare, individual and family and ancillary plans represents commissions estimated to be collected over the estimated life of an approved member's plan after applying constraints in accordance with our revenue recognition policy. Constrained LTV of commissions per approved member for small business represents the estimated commissions we expect to collect from the plan over the following twelve months. The estimate is driven by multiple factors, including but not limited to, contracted commission rates, carrier mix, estimated average plan duration, the regulatory environment, and cancellations of insurance plans offered by health insurance carriers

EHEALTH, INC. Footnotes to Preceding Financial Statements and Metrics

with which we have a relationship and applied constraints. The constraints are applied to help ensure that commissions estimated to be collected over the estimated life of an approved member's plan are recognized as revenue only to the extent that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with future commissions receivable from the plan is subsequently resolved. These factors may result in varying values from period to period.

(4) Expense Metrics per Approved Member: Marketing initiatives are an important component of our strategy to increase revenue and are primarily designed to encourage consumers to complete an application for health insurance. We calculate and evaluate the customer care and enrollment ("CC&E") expense per approved member and the variable marketing cost per approved member. We incur CC&E expenses in assisting applicants during the enrollment process. Variable marketing costs represent costs incurred in member acquisition from our direct marketing and marketing partner channels. Variable marketing costs exclude fixed overhead costs, such as personnel related costs, consulting expenses and other operating costs allocated to the marketing and advertising department.

The numerator used to calculate each member acquisition metric discussed above is the portion of the respective operating expenses for CC&E and marketing and advertising that is directly related to member acquisition for our sale of Medicare Advantage, Medicare Supplement and Medicare Part D prescription drug plans (collectively, the "Medicare Plans") and for all individual and family major medical plans and short-term health insurance plans (collectively, "IFP Plans"), respectively. The denominator used to calculate each metric is based on a derived metric that represents the relative value of the new members acquired. For Medicare Plans, we call this derived metric Medicare Advantage ("MA")-equivalent approved members, and for IFP Plans, we call this derived metric IFP-equivalent approved members. MA-equivalent approved members is a derived metric with a Medicare Part D approved member being weighted at 25% of a Medicare Advantage member and a Medicare Supplement member based on their relative LTVs at the time of our adoption of ASC 606. We calculate the number of MA-equivalent approved members by adding the total number of approved Medicare Advantage and Medicare Supplement members and 25% of the total number of approved Medicare Part D members during the periods presented. IFP-equivalent approved members is a derived metric with a short-term approved member being weighted at 33% of a major medical individual and family health insurance plan member based on their relative LTVs at the time of our adoption of ASC 606. We calculate the number of IFP-equivalent approved members by adding the total number of approved qualified and non-qualified health plan members and 33% of the total number of short-term approved members during the period presented.

(5) Estimated membership represents the estimated number of members active as of the date indicated based on the number of members for whom we have received or applied a commission payment during the period of estimation. There is generally up to a few months lag between newly approved plans and the receipt of commission payments from the health insurance carrier. A member who purchases and is active on multiple standalone insurance plans will be counted as a member more than once.

Health insurance carriers bill and collect insurance premiums paid by our members. The carriers do not report to us the number of members that we have as of a given date. The majority of our members who terminate their policies do so by discontinuing their premium payments to the carrier or notifying the carrier directly and do not inform us of the cancellation. Also, some of our members pay their premiums less frequently than monthly. Given the number of months required to observe non-payment of commissions in order to confirm cancellations, we estimate the number of members who are active on insurance policies as of a specified date.

After we have estimated membership for a period, we may receive information from health insurance carriers that would have impacted the estimate if we had received the information prior to the date of estimation. We may receive commission payments or other information that indicates that a member who was not included in our estimates for a prior period was in fact an active member at that time, or that a member who was included in our estimates was in fact not an active member of ours. For instance, we reconcile information carriers provide to us and may determine that we were not historically paid commissions owed to us, which would cause us to have underestimated membership. Conversely, carriers may require us to return commission payments paid in a prior period due to policy cancellations for members we previously estimated as being active. We do not update our estimated membership numbers reported in previous periods. Instead, we reflect updated information regarding our historical membership in the membership estimate for the current period. If we experience a significant variance in historical membership as compared to our initial estimates, while we keep the prior period data consistent with previously reported amounts, we may provide the updated information in other communications or disclosures. As a result of the delay in our receipt of information from insurance carriers, actual trends in our membership are most discernible over periods longer than from one guarter to the next, making it difficult for us to determine with any certainty the impact of current conditions on our membership retention. Various circumstances could cause the assumptions and estimates that we make in connection with estimating our membership to be inaccurate, which would cause our membership estimates to be inaccurate.

(6) To estimate the number of members on Medicare-related, individual and family, and ancillary health insurance plans, we take the respective sum of (i) the number of members for whom we have received or applied a commission payment for a month

EHEALTH, INC. Footnotes to Preceding Financial Statements and Metrics

that may be up to three months prior to the date of estimation (after reducing that number using historical experience for assumed member cancellations over the period being estimated); and (ii) the number of approved members over that period (after reducing that number using historical experience for an assumed number of members who do not accept their approved policy and for estimated member cancellations through the date of the estimate). To the extent we determine through confirmations from a health insurance carrier that a commission payment is delayed or is inaccurate as of the date of estimation, we adjust the estimated membership to also reflect the number of members for whom we expect to receive or to refund a commission payment. Further, to the extent we have received substantially all of the commission payments related to a given month during the period being estimated, we will take the number of members for whom we have received or applied a commission payment during the month of estimation. For ancillary health insurance plans, the one to three-month period varies by insurance product and is largely dependent upon the timeliness of commission payment and related reporting from the related carriers.

- (7) To estimate the number of members on small business health insurance plans, we use the number of initial members at the time the group was approved, and we update this number for changes in membership if such changes are reported to us by the group or carrier. However, groups generally notify the carrier directly of policy cancellations and increases or decreases in group size without informing us. Health insurance carriers often do not communicate policy cancellation information or group size changes to us. We often are made aware of policy cancellations and group size changes at the time of annual renewal and update our membership statistics accordingly in the period they are reported.
- (8) Beginning in the first quarter of 2024, primarily as a result of vacating excess office space, we modified our methodology used in allocating certain expenses for the purpose of evaluating financial and segment performance and resource allocation. Specifically, we no longer allocate our facilities-related expenses, and as a result, these costs are now reported within the "General and administrative" line in our Condensed Consolidated Statements of Comprehensive Loss and within Corporate for our segment profit (loss). We have recast the Condensed Consolidated Statements of Comprehensive Loss and our segment profit (loss) for the prior period presented to conform to our current methodology. This resulted in a classification change of expenses from marketing and advertising, customer care and enrollment, and technology and content into general and administrative. Additionally, our segment profit (loss) no longer includes our facilities allocation to each of our segments and instead, these costs are included within Corporate. There was no impact to total operating costs and expenses, loss from operations, net loss or net loss per share attributable to common stockholders on our Condensed Consolidated Statements of Comprehensive Loss.