

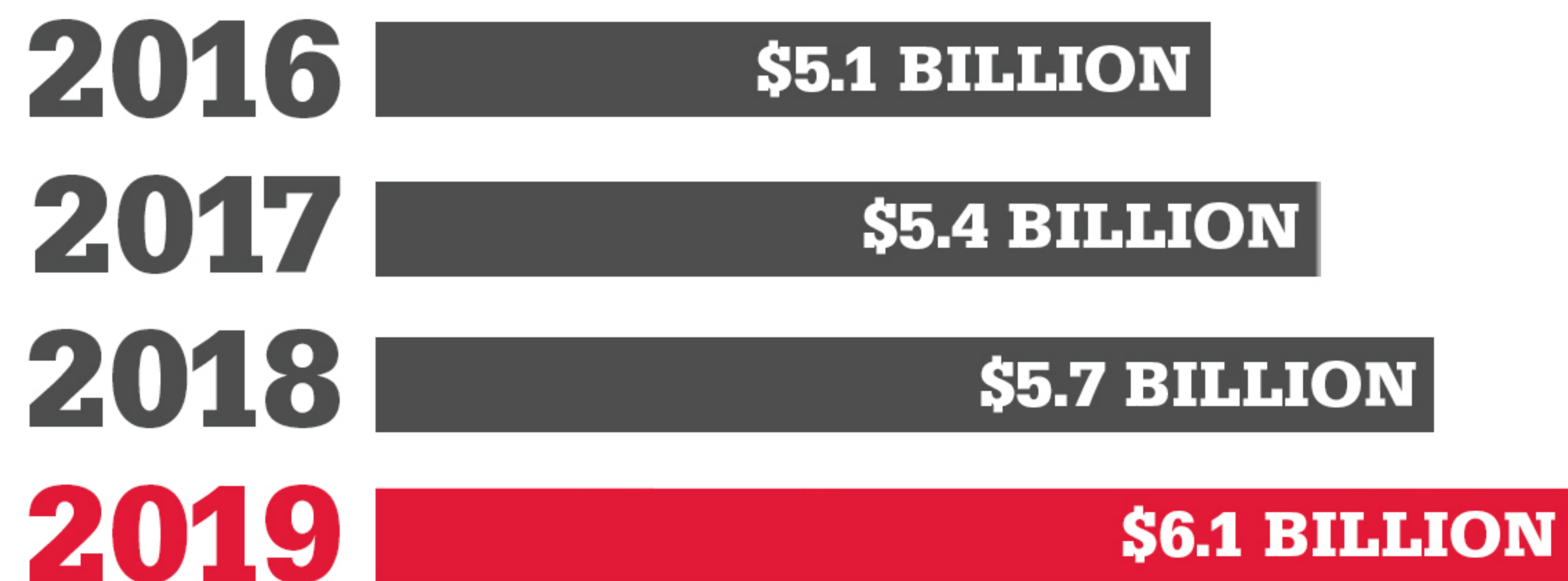
# Ace Hardware

## Record 2019 Financial Performance



### Year-end revenue

+6.2% VS. YEAR-END 2018



### Patronage dividend

+28% VS. YEAR-END 2018



### Worldwide Store Count



### New Stores in 2019



### Ace Hardware Subsidiaries



REVENUE YEAR-END 2019

### Year-end Highlights



+2.8%  
Same-Store  
Sales

+2.6%  
Average  
Transaction Size

+59%  
Acehardware.com  
Revenue

- ☒ Six out of seven years in a row of **increased customer transactions**
- ☒ Eight years in a row of net **new store growth**
- ☒ Ten years in a row of **increased same-store sales**



**Raised over \$15.6 million for  
Children's Miracle Network Hospitals**